I. Executive Session - 8:00 a.m.
   To discuss legal advice pursuant to §24-6-402 (3)(a)(III), C.R.S.; update on potential property transaction per CRS 24-6-402 (3) (a) (I); and matters required to be kept confidential by federal law or statute statutes, pursuant to §24-6-402(3)(a)(III), C.R.S.

II. Regular Meeting [165 mins.] 9:00 a.m.
   a. Oath of Office – New Trustees
   b. Election of Officers and Committee and Liaison appointments
   c. Consent Agenda [5 mins]
      1. December 3, 2021 minutes
   d. Reports and Updates [40 mins]
      1. President’s report
      2. Board Committee report
      3. Financial report
         a. Fiscal Year End June 30, 2021, Audited Financial Statements
         b. Second Fiscal Quarter Operating Results and Forecast
   e. Presentation and Discussion [80 mins]
      1. Fiscal Year 2023 Budget Preview
      2. Financial Health and Debt Review
      3. Major Capital Projects Update
      4. Annual Board Conflict of Interest Policy review
      5. Annual Career Center update
   f. Action Items [20 mins]
      1. Bond Refinancing
      2. Sale of Real Property
      3. Labriola Project Xcel Easement
   g. Regular Written Reports [20 mins]
      1. Admissions and Enrollment report
      2. Research and Technology Transfer report
      3. Faculty Senate report
      4. Annual Environmental Health and Safety Report
      5. CSM Foundation and Alumni Relations report

III. Meeting Adjourn & Trustee Lunch - 12:00 p.m.