

RECORD OF PROCEEDINGS

Golden, Colorado

January 21, 1999

The Board of Trustees conducted a meeting at 9:30 a.m. via telephone with President Bickart and Dr. Trefny.

Present: Trustees Erisman, Krug, Mooney, Parcel, and Powell.

Absent: Trustees Coors and Evans.

Academic Planning Report (information only): In the section entitled General Support, third paragraph, Trustee Krug questioned the renting of additional space by the Geology Department. President Bickart responded that this is storage space, not operating space.

Under the section entitled Undergraduate Programs, second paragraph, Trustee Parcel asked about adding a fourth option to the general engineering degree beginning next fall. Dr. Trefny stated that the fourth "flavor" would be environmental engineering. President Bickart said that this is separate and distinct from the proposed life sciences minor.

Under General Support, paragraph four, last line, Trustee Powell suggested using the word "expected" rather than "trying" or "required."

Response to 1997-98 Quality Indicators. The Board unanimously approved the Response, and Trustee Erisman stated that he would sign the letter of transmittal to the CCHE. Trustee Evans had previously voted to approve the Response.

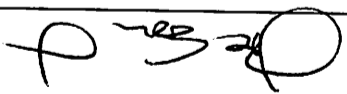
Diversity Plan. Dr. Trefny addressed some of the concerns expressed by the Board, including Trustee Powell's suggestion that line d) on page 8 be changed to read "a short course on "Assertiveness Training,"" eliminating the words "for Women."

The Board also requested that the word "plaintiff" be eliminated from line 18 on page 12.

The Board unanimously approved the Diversity Plan, as amended. Trustee Evans had previously voted to approve the Diversity Plan.

Spiritual Assembly of the Bahá'ís of Golden. The Board has elected not to write a letter protesting the situation in Iran.

January 21, 1999

A handwritten signature in black ink, appearing to read "D. S. J.", is written over a horizontal line.

The meeting was adjourned at 10:15 a.m.

RECORD OF PROCEEDINGS

Golden, Colorado
February 12, 1999

The Board of Trustees met in regular session on February 12, 1999, in the Ted Adams Room of the Green Center.

Present: Trustees Coors, Erisman, Evans, Krug, Parcel, Powell, and Student Trustee Balstad.

Absent: Trustee Mooney.

Also attending the meeting were President Bickart; Vice Presidents Trefny, Chevront, Moore, and Pougnet; Ms. Landrum, Managing Director of the CSM Foundation; Dr. Romberger, President of the Faculty Senate; Mr. Watson, Executive Director of the Alumni Association; and other staff members and visitors.

Trustee Erisman presided.

Sabbatical Report. Dr. Gregory Holden of the Department of Geology and Geological Engineering presented his sabbatical report.

Visual Presentation of CSM's New Web Design. Dr. Bob Baldwin and Ms. Leah McNeill of CSM, and Ms. Janis Fairchild of The Works gave the presentation and responded to questions from the Board.

Previous Minutes. Trustee Evans requested that the last paragraph on page 3 of the December 18, 1998, minutes be amended to read as follows: The motion to approve the proposed Policy on Retention of Presidential Search Files was defeated, and the conclusion was that the administration should put some time into looking at what would be the best solution to this problem. The minutes of December 18, 1998, were unanimously approved, as amended.

The minutes of the meeting held via telephone on January 21, 1999, were unanimously approved.

Report from Board President. Trustee Erisman stated that he and President Bickart are scheduled to meet with the Governor on February 17th for the purpose of discussing the policy with regard to the appointment of Trustees.

Trustee Erisman stated that President Bickart's inauguration went very well.

Report from President Bickart. He expressed gratitude to all those who attended his inauguration. President Bickart also said that the pre-inaugural event held on Monday evening went very well. There were fifty or sixty student groups who displayed design projects in the Student Center Ballroom. He stated that the turnout, which included people from the community, was excellent. He believes that this is something which should be repeated.

President Bickart stated that Dr. Lewis Branscomb, the keynote speaker at the inauguration, as well as Drs. McBride and Ansell, were presented with the ceramic spherical tetrahedron on a base at the inaugural luncheon, and it is clear that they were very pleased with them. These were produced, along with another 130, by Coors Ceramics. He thanked Michael Watson for getting the bases. President Bickart believes that these will make great gifts from the institution.

President Bickart said that he feels that the giveaways at the inauguration luncheon were appropriate. He stated that the brief history of CSM was prepared by Robert Sorgenfrei, Librarian/Archivist, in the Arthur Lakes Library, for presentation at a meeting which Mr. Sorgenfrei will be attending this summer. Mr. Sorgenfrei gave his permission to reprint the paper for distribution at the inauguration luncheon.

President Bickart stated that a combined issue of *Mines Today* and the *Mines Magazine* is being considered as a vehicle to publish the inauguration events.

President Bickart said that he met an alumnus by the name of Robert Lame, who had achieved a two-star rank in the military; that this is Mr. Lame's thirty-fifth reunion year; and that he will be the keynote speaker at the Commissioning at Commencement in May.

Newsupernet. Dr. Trefny reviewed the Resolutions of the Board of Directors Authorizing Distribution of Assets, approved by the Board of Directors of Newsupernet on December 17, 1998. He stated that each governing board needs to ratify, in writing, how the assets will be distributed. In the case of CSM, the assets would be distributed to the Foundation.

Trustee Parcel requested that the words "at the Colorado School of Mines" be added to the first complete sentence of paragraph three of the Resolution to be signed by the CSM Board Secretary. It was also requested that "Inc." be deleted from line four of the third paragraph of the Resolution.

The Board unanimously approved the Resolution, as amended.

Emeritus Appointments. Dr. Trefny is recommending emeritus appointments for the following retiring faculty members:

Ardel J. Boes	Prof. of Mathematical & Computer Sciences	1966-1998
Donald W. Gentry	Prof. of Mining Engineering	1972-1998
Patrick Dyer	Assoc. Prof. of Physical Education and Athletics	1980-1999

Dr. Trefny cited the relevant passage from the current edition of the CSM Faculty Handbook, and recommended approval.

The Board unanimously approved the Emeritus Appointments.

Sabbatical Requests for 1999-2000. Dr. Trefny presented a list of faculty members who are requesting sabbatical leaves during the 1999-2000 academic year. They are:

Richard Christiansen (PE)	Fall '99 – Spring '00
Graham Davis (EB)	Spring '00 – Spring '01
Ron Klusman (CH)	Fall '99
Kenneth Lerner (GP)	Fall '99
John Scales (GP)	Fall '99 – Spring '00
John Warne (GE)	Fall '99 – Spring '00
J. Douglas Way (CR)	Fall '99

Dr. Trefny said that all of the above are eligible according to the criteria expressed in the Sabbatical Leave Policy (Section 10.10 of the CSM Faculty Handbook). He has verified in each case that the individual's absence will not cause problems in the respective department or division. Dr. Trefny stated that he has reviewed the sabbatical plans with respect to the intentions of the Sabbatical Leave Policy. In each case, he recommends approval.

Trustee Evans expressed the opinion that Ron Klusman's request is weak, and President Bickart suggested that Dr. Trefny request that Professor Klusman augment his request.

The Board unanimously approved the sabbatical requests for 1999-2000 subject to the augmentation of Professor Klusman's request.

Student Life Proposal. Dr. Chevront introduced representatives from A. G. Edwards and Hogan and Hartson with whom he has been meeting to discuss possible bond financing options for the proposed additions to Mines Park and the Student Center, for the Residence Hall renovation, and for the proposed Phi Gamma Delta Fraternity House construction and Sigma Nu Fraternity House renovation. He also introduced student Hobie Troxel.

He stated that the CSM housing and Student Life projects include the construction of two additional apartment buildings at Mines Park, with eight to ten two-bedroom apartments in each building, the construction of a residence facility to be rented to members of the Phi Gamma Delta Fraternity, renovation of the Sigma Nu Fraternity House with a similar rental arrangement, renovation of the Residence Halls, and a 13,000 square foot addition to the Ben Parker Student Center. He provided a brief description of each project, a cost estimate for each project, and other information pertinent to each project.

Dr. Chevront said that with an estimated project cost of \$7.8 million, at the current interest rate of 5.1 percent, CSM will be assuming approximately \$150,000-\$160,000 of additional annual debt service. He believes that this is very manageable with the additional income of approximately \$270,000 that CSM will realize from the Mines Park addition, from the fraternity house rentals, from the rental income for the office space in the Student Center, and from the residence rooms made available when the Admissions Office vacates its space in Weaver Towers.

Dr. Chevront also discussed the legal implications, having provided a memorandum to the Board from Assistant Attorney General Susan J. Trout addressing the question raised by the Board as to whether the leasing of facilities owned by CSM would affect CSM's liability.

Another issue is the fact that CSM may be prohibited by existing statute from leasing real or personal property to a fraternity. Mr. Moore's initial discussions with various legislators indicated that it would not be difficult to get this law changed, and legislation has been introduced to accomplish this. The bonds cannot be issued until this legislation is passed. Once it is passed, any such future programs with fraternities or sororities will not be constrained by law.

Dr. Chevront also stated that Mr. Scott of Hogan and Hartson has indicated that in order for the School to issue tax exempt bonds for the fraternity portion of the project, CSM cannot enter into a contract with the fraternity house corporation. The housing contract must be between the School and the individual tenants. Both the Sigma Nu and the Phi Gamma Delta Fraternities are willing to proceed under this agreement, but have requested a memorandum of understanding outlining institutional and fraternity responsibilities and obligations. Mr. Scott stated that doing this does not jeopardize the tax exempt status of the bonds. Mr. Liberatore has prepared an initial draft of a Board policy which would authorize these arrangements and the subsequent negotiation of necessary details.

Dr. Chevront noted that all other fraternities and sororities were given the opportunity to participate in this building program. All declined to participate at this time, although some fraternities asked that CSM keep this option open to them, and the

sororities expressed interest in participating if and when additional building lots become available.

Speaking on behalf of the Board sub-committee, consisting of Trustees Evans and Mooney, Trustee Evans stated that Trustee Mooney's concerns about the University's possibly encroaching upon the freedom of choice and the maturing experience that a fraternity can afford the students and the potential conflict between a private club and a state funded university have been allayed by the information provided by Dr. Chevront and others. Trustees Evans and Mooney recommend that the fraternity construction program be included in the bond program now being prepared.

Extensive discussion ensued, following which the Board unanimously approved the motion to proceed with the issuance of tax exempt revenue bonds, Series 1999, to be issued prior to the end of the fiscal year, June 30, 1999. The approval of the Bond Resolution gives the School authority to proceed with the issuance of up to \$9.8 million of tax-exempt bonds.

Faculty Senate Report. Dr. Romberger presented the report.

School-to-Career Tax Credit. Dr. Trefny stated that House Bill 97 – 1152 has established a State income tax credit for school-to-career programs. CCHE has delegated program-approved authority to each of the governing boards for which Dr. Trefny furnished supporting documentation. At Dr. Trefny's request, Ron Brummett, Director of Career Planning and Placement at CSM, prepared a recommended process and criteria for implementing this program at CSM. Dr. Trefny believes that this would be a win-win situation, and recommended approval.

The Board unanimously approved the School-to-Career Tax Credit. Opposed: Trustee Coors.

Visiting Committee Response. Dr. Trefny stated that the Visiting Committee for the Department of Geology and Geological Engineering last met on September 22 and 23, 1997. Despite numerous requests from Dr. Trefny, Presidents Ansell and Bickart, and others, the Committee has never submitted a formal report to the Board. At President Bickart's request, and in order to bring some closure to that visit, Dr. Trefny drafted a response to the informal meeting summary provided at the time by Committee co-chairs Laudeman and Wunder. Dr. Trefny furnished copies of the informal meeting summary and draft responses for Board consideration and possible approval.

The matter was tabled until March.

Field Session and Credit Hour Requirements. Dr. Trefny stated that in approving the new undergraduate curriculum at CSM, the Board of Trustees asked that field session

requirements and total credit hour requirements for each baccalaureate program be held constant pending further review by the faculty as a whole. The current Undergraduate Bulletin contains the curriculum as proposed by the various departments and divisions, but with added electives and other modifications in keeping with the Board's request.

He said that during this academic year, the issues of field session and credit hour requirements were discussed by campus-wide groups including the Faculty Senate, the Department/Division Heads, the Undergraduate Council, and various committees as well as in an open forum of the entire faculty. As a result of these discussions, the Faculty Senate has passed two recommendations:

1. Every department/division should have a field session which recognizes the individuality of each department/division. A field session course would be 3 to 6 weeks of full-time study (3 to 6 credit hours).
2. Departments/divisions should decide the number of credit hours required for a degree.

Dr. Trefny also received a memorandum from the Department/Division Heads representing their position on these issues:

"The department heads support the consensus expressed at the Faculty Forum that the issues of total credit hours required for graduation and inclusion of a field session in the curriculum are discipline specific and therefore are best left to the discretion of the individual departmental/divisional faculties." (December 7, 1998)

Extensive discussion ensued, following which the Board unanimously approved the field session requirements.

With regard to the credit hour requirements, Dr. Trefny believes that the departments/divisions should recommend the number of credit hours required for a degree, and the recommendation would have to be approved within the system. President Bickart and Dr. Trefny agreed that most students do not want fewer credit hours. Dr. Trefny emphasized that the curriculum has been designed for completion in four years.

Trustee Erisman said that he would like to see a spreadsheet which shows the credit hour changes in the undergraduate programs, and wants some reassurance that this has been thoroughly discussed.

The issue of undergraduate credit hours will be brought back to the Board in March.

Academic Plans. Dr. Trefny stated that a complete set of the current academic plans has been sent to the Board. He said that the Academic Planning Council meets regularly

throughout the year to study the individual plans and to provide feedback to their authors. The Council also advises the administration on the use of these plans for the setting of institutional priorities and allocations.

Campaign Planning. Mr. Pougnet provided, and reviewed, a booklet which included the campaign timeline and other information pertinent to the campaign.

Development Report Summary. Mr. Pougnet presented the report.

Hiring Actions. Dr. Trefny reviewed the Fall 1998 hiring actions.

Business Affairs Update. Mr. Moore reviewed the summary of the audit, and said that he considers it to be a good audit.

Mr. Moore provided the financial statements for the first seven months of the fiscal year. He said that there are no significant fiscal issues to bring to the Board's attention at this time.

Environmental Health and Safety Report. Mr. Moore provided the report.

Sponsored Research Projects. Mr. Moore provided the report.

Admissions Report. Ms. Smith presented the Registrar's Report for Spring 1999, and Mr. Young provided the Admissions Report for Fall 1999.

Graduate Enrollment Report. Dr. Romig provided the report on graduate admissions for spring 1999.

Alumni Association. Mr. Watson, Executive Director, and Mr. Beach, CSMAA President-Elect, provided the report.

Legislative Report. Mr. Moore presented the report. He also discussed the issue of the proposed tower on Lookout Mountain.

The meeting was adjourned at 11:35 a.m., and the Board commenced its executive session.



February 12, 1999

RECORD OF PROCEEDINGS

Golden, Colorado
March 9, 1999

The Board of Trustees met in regular session on March 9, 1999, in the Conference Room of the Department of Chemical Engineering and Petroleum Refining in Alderson Hall.

Present: Trustees Erisman, Evans, Krug (via telephone), Mooney, Parcel, Powell, and Student Trustee Balstad.

Absent: Trustee Coors.

Also attending the meeting were President Bickart; Vice Presidents Trefny, Chevront, Moore, and Pougnet; Ms. Landrum, Managing Director of the CSM Foundation; Dr. Romberger, President of the Faculty Senate; Mr. Watson, Executive Director of the Alumni Association; and other staff members and visitors.

Trustee Erisman presided.

ROTC Presentation. Colonel Cameron Crawford, U. S. Air Force, and Lieutenant Colonel Michael Nifong, U. S. Army, gave the presentation.

Previous Minutes. Trustee Mooney stated that paragraph five on page 5 of the February 12, 1999, minutes should be amended to read: "The Board nonunanimously approved the School-to-Career Tax Credit." Trustee Erisman requested that paragraph six on page 6 of the minutes be amended to read as follows: "Extensive discussion ensued, following which the Board unanimously approved the recommendation that a field session course would be three to six weeks of full-time study (three to six credit hours)."

The minutes of the February 12, 1999, meeting were unanimously approved, as amended.

Report from Board President. Trustee Erisman stated that the meeting which he and President Bickart had scheduled with the Governor was cancelled, and it will be rescheduled.

He reported on the Meeting of the CSM Foundation Investment Committee, and indicated that the CSM Trustees are welcome to attend those meetings.

Trustee Erisman complimented the editors and authors of the *CSM Quarterly*, which he found to be a very good publication. Dr. Trefny said that an attempt is being made to appeal to a broader readership.

Trustee Erisman said that he had had positive feedback on Discover CSM, which was held last weekend. Dr. Chevront stated that attendance exceeded 600.

Report from President Bickart. He stated that Major General (Retired) Robert Lame will be the keynote speaker at the commissioning in May.

President Bickart reported that he attended a meeting in Japan, which was hosted by MITI. He made a presentation and also met several CSM graduates, one of whom is the Deputy Director of MITI.

Geology Visiting Committee Report. President Bickart stated that the report has been promised. Trustee Erisman signed the response letter, which will be held for two weeks to see if the report is submitted.

Stewardship. Mr. Pougnet presented an overview of the Stewardship Program. He introduced Brian Dowling, Associate Vice President for Marketing and Advancement Services, who discussed the characteristics of the new software which was purchased by the Office of Institutional Advancement.

Graduate Recruiting at CSM. Dr. Romig provided the report.

Distance Education. Dr. Romig provided a report on Distance Delivery at CSM.

Site Plan for the New Classroom Building. Mr. Moore reported that a preliminary site plan has been developed for the former Jefferson County site and for the location of the new Technology Classroom Building. He believes that by July 1st we will have access to the money for the project. Mr. Moore stated that we are under contract with an architectural firm.

Trustee Erisman thanked Mr. Moore for his report.

Faculty Senate Report. Dr. Romberger presented the report. He reported that the committee examining the salary issue is currently in the process of gathering data.

Dr. Romberger also reported on the faculty's reaction to a meeting with Mr. Tim Foster, the new Executive Director of the Colorado Commission on Higher Education.

Undergraduate Credit Hours. Dr. Middleton stated that the issue of the credit hour requirements for the baccalaureate programs was deferred last month for consideration at this meeting. He provided a Table which summarized requirements for the eleven programs. The first column on the Table shows the requirements of the pre-1998 curriculum; the central column reflects the approved changes of the new undergraduate curriculum, but with field session requirements and total hours left intact as requested by the Board last year. The final column shows the new curriculum requirements including the range of 3-6 hours of field session as approved by the Board last month.

Dr. Middleton recommended that the total credit hour requirements for each program be approved as shown on the Table. This will result in a "spread" of 14.5 credits as compared to the previous 10.5.

Discussion ensued, following which the Board unanimously approved the proposed revisions in the third column of the Table, copy of which is appended hereto.

Business Affairs Update. Mr. Moore provided the financial statements for the first eight months of the fiscal year. He called the Board's attention to the Executive Summary Comparative Data of State Appropriated Funds for the Eight Months Ending February 28th.

Environmental Health and Safety Report. Mr. Moore provided the report.

CSMRI Issues. Mr. Moore told the Board that a Decommissioning Plan for the Table Mountain site was submitted to the Colorado Health Department. Submission of the Plan was required by the site's Radioactive Materials License. The Plan indicated that CSMRI intends, in 1999, to remove yttrium materials for shipment to a uranium mill. The Plan also transmits a legal challenge to the Colorado Department of Public Health and Safety concerning the authority of CDPHE to enforce non-binding "guidelines" for site cleanup.

Sponsored Research Projects. Mr. Moore provided the report.

Admissions Report. Dr. Chevront presented the February 15, 1999, Admissions Report for Fall 1999.

RECORD OF PROCEEDINGS

4

Graduate Enrollment Report. Dr. Romig provided the report on graduate admissions for fall 1999, through February 26, 1999.

Institutional Advancement. Mr Pougnet provided the Development Report Summary through February 28, 1999.

CSM Foundation. Ms. Landrum provided Statement of Financial Position as of December 31, 1998 (with comparative totals for prior year).

Alumni Association. Mr. Watson, Executive Director, and Mr. Beach, CSMAA President, provided the report. Mr. Watson told the Board that the Association, in cooperation with the Colorado Department of Motor Vehicles, wants to issue CSM license plates. A portion of the total cost to purchase a CSM license plate will support the CSMAA Student Financial Assistance Fund. Once there is a commitment for 500 license plates, the production process can begin.

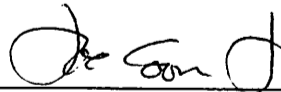
In response to a letter received from Mr. Robert Reeder, Class of 1949, the Board unanimously voted to support Mr. Reeder's request for the School to bestow an honorary PHT at Commencement on the spouses of the class members who supported them during the time that they attended CSM.

Mr. Watson announced that Mr. Charles Warren, Editor of *Mines Magazine*, has resigned to go to the private sector.

Mr. Beach reported on the annual meeting which was held last week.

Legislative Report. Mr. Moore presented the report.

The meeting was adjourned at 11:35 a.m., and the Board commenced its executive session.



March 9, 1999

RECORD OF PROCEEDINGS

Golden, Colorado
April 8, 1999

The Board of Trustees met in regular session on April 8, 1999, in the William K. Coors Board Room in Guggenheim Hall.

Present: Trustees Coors, Erisman, Krug (via telephone), Mooney, Parcel, and Powell.

Absent: Trustee Evans and Student Trustee Balstad.

Special Guests. Trustees Emeriti Donald Miller and Russell Wood.

Also attending the meeting were President Bickart; Vice Presidents Trefny, Chevront, Moore, and Pougnet; Ms. Landrum, Managing Director of the CSM Foundation; Dr. Romberger, President of the Faculty Senate; Mr. Beach, President of the Alumni Association; and other staff members and visitors.

Trustee Erisman presided.

Engineering Systems. Three members of the Corporate Affiliates Board who are familiar with the graduate programs in Engineering Systems at CSM presented their external perspectives on these unusual programs.

Previous Minutes. The Trustees requested that paragraph five on page 4 be amended to read as follows: "In response to a letter received from Mr. Robert Reeder, Class of 1949, the Board unanimously endorsed the CSM Alumni Association's presentations of honorary PHTs at the fifty-year Class Reunion Dinner."

The minutes of the March 9, 1999, meeting were unanimously approved, as amended.

Report from Board President. Trustee Erisman reported on his meeting with Messrs. Beach and Watson regarding CSM Alumni Association/CSM, and stated that he is pleased with the improved relationship between the two entities.

Trustee Erisman asked Mr. Pougnet to discuss a recent gift which was received by CSM. Mr. Pougnet reported that the estate of Cleone Cooper

Hansen and Joe Cooper is in probate in the State of Utah, and that Mines will receive a bequest in the amount of approximately \$6 million from that estate.

Report from President Bickart. He reported that Mr. Laudeman has completed the Geology Visiting Committee Report; however, Mr. Laudeman would prefer that the report not be distributed until the visiting committee members have responded to the report.

President Bickart pointed out that the *CSM Circuit* contains a reprint of the lecture by Dr. Ken Lerner, the 1998-99 Senate Distinguished Lecturer.

Fraternity and Sorority Housing Policy. Dr. Chevront reviewed the policy and recommended approval.

Following discussion, the CSM Fraternity and Sorority Housing Policy was unanimously approved as written.

Trustee Erisman welcomed Trustees Emeriti Miller and Wood to the meeting.

Sabbatical Request. Dr. Trefny submitted a sabbatical request from Professor Eric Van Vleck and said that Professor Van Vleck's sabbatical leave would be for the calendar year 2000. He stated that he strongly supports the request, and certified that Professor Van Vleck is eligible according to the requirements of the CSM Sabbatical Policy.

The Board unanimously approved Professor Van Vleck's request for a sabbatical leave for the calendar year 2000.

Information Technology Strategy Presentation. Ms. Joanne Lerud, Director of the Arthur Lakes Library, provided a copy of the Arthur Lakes Library Collection Review spreadsheet and the Library Statistical Evaluation per American Library Association Standards for College Libraries which, indicate the current resource needs for the Library.

Mr. Derek Wilson, Director of the Computing Center, presented an Academic Information Technology Update. He said that academic departments and programs were asked to complete cost model templates to detail computing needs in their respective areas. As a result, a summary model was created to provide a broader picture of information technology needs in the academic affairs area and computer networking for the whole campus. He provided two worksheets, one for the new Center for Teaching

and Learning Media and the other a Summary of CSM Computing and Networking Cost Models.

Trustee Erisman thanked them for their presentations.

Faculty Senate Report. Dr. Romberger presented the report.

Engineering Division. Dr. Joan Gosink, Division Head, presented a general overview of the Division; Dr. King discussed the Multidisciplinary Engineering Laboratory; and Dr. Robert Kee presented information on the graduate program and research.

Trustee Krug expressed concern about the student/faculty ratio in the Engineering Division. Dr. Trefny said that he will provide additional information for the Board in the near future.

Trustee Erisman thanked Drs. Gosink, King, and Kee for their presentations.

Development of the CSM 1999-00 Budget. Mr. Moore reviewed the proposed budget, which is before the Board for discussion. Mr. Moore will request approval of the budget in May, at which time he will have definite salary numbers. The budget will then be presented to the CSM Foundation Board for approval.

Business Affairs Update. Mr. Moore provided the financial statements for the first nine months of the fiscal year.

Environmental Health and Safety Report. Mr. Moore provided the report.

CSMRI Issues. Mr. Moore provided the report.

Sponsored Research Projects. Mr. Moore provided the report.

Campus Master Plan Development. Mr. Moore stated that the Campus Master Plan Committee is not close to completing work on the effort. He said that the CCHE has announced that in June it will establish new requirements for campus master plans. Mr. Moore stated that the purpose of this agenda item is to inform the Board of the current thinking of the Committee, the conclusions that it has reached, and the issues that are still under consideration.

RECORD OF PROCEEDINGS

4

Health Center Addition/Dental Clinic. Dr. Chevront introduced Ms. Marian Rohrer, Director of the Health Center, who reviewed the plans for the new addition to the Health Center, which will include a dental clinic.

Undergraduate Admissions Report. Mr. Young presented the March 15, 1999, Admissions Report for Fall 1999.

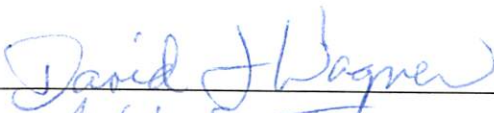
Graduate Enrollment Report. Dr. Romig provided the report on graduate admissions for fall 1999, through March 31, 1999.

Institutional Advancement. Mr Pougnet provided the Development Report Summary through March 30, 1999.

Alumni Association. Mr. Beach, CSMAA President, provided the report, and called attention to upcoming Commencement events.

Legislative Report. Mr. Moore presented the report.

The meeting was adjourned at 12:15 p.m., and the Board commenced its executive session.



Acting Secretary

April 8, 1999

COLORADO SCHOOL OF MINES

FRATERNITY AND SORORITY HOUSING POLICY

I. STATEMENT OF AUTHORITY AND PURPOSE

This policy is promulgated by the Board of Trustees pursuant to the authority conferred upon it by §23-41-104(1), C.R.S. (1993) in order to set forth guidelines for the establishment at CSM of residence halls specifically dedicated to fraternity and sorority organizations. This policy shall supersede any previously promulgated CSM policy that is in conflict herewith.

II. INTRODUCTION

The Board recognizes that the presence of fraternity and sorority organizations at CSM has a beneficial effect upon the educational environment and the overall quality of campus life. In order to facilitate the presence of fraternities and sororities at CSM, the Board is authorizing CSM to acquire, construct, and remodel appropriate buildings on the CSM campus to serve as dedicated residence halls for interested fraternities and sororities subject to the guidelines set forth in section III below.

III. POLICY

The Board specifically reserves the right to approve the acquisition, construction, and financing of each new dedicated fraternity or sorority residence hall. These residence halls will be managed as part of CSM's residence hall system and be subject to CSM's existing rules for residence halls. In addition, in order to qualify for a dedicated CSM residence hall pursuant to this policy, a fraternity or sorority, at a minimum, must:

1. Be a CSM chapter of a nationally recognized fraternity or sorority organization;
2. Be an officially recognized CSM student organization registered through the Office of Student Life;
3. Be "dry," or alcohol-free;
4. Be willing to pledge a sufficient minimum number of residents for a sufficient period of time to allow CSM to meet its financial obligations with respect to the acquisition, renovation and maintenance of the property; and
5. Be willing to abide by all other reasonable rules, regulations, and requirements for dedicated fraternity and sorority residence halls as may be established by the Office of Student Life from time to time.

RECORD OF PROCEEDINGS

Golden, Colorado
May 6, 1999

The Board of Trustees met in regular session on May 6, 1999, in the William K. Coors Board Room in Guggenheim Hall.

Present: Trustees Coors, Erisman, Evans, Krug, Mooney, Powell, Wagner, and Student Trustee Balstad.

Also attending the meeting were President Bickart; Vice Presidents Trefny, Chevront, Moore, and Pougnet; Dr. Romberger, President of the Faculty Senate; Mr. Watson, Executive Director of the Alumni Association; Mr. Beach, President of the Alumni Association; and other staff members and visitors.

Trustee Erisman presided.

Oath of Office. Trustee Erisman administered the oath of office to newly-appointed CSM Trustees John K. Coors and David J. Wagner.

Introduction. Trustee Erisman introduced Student Trustee designate Kimberly Kloppel, who will be sworn in at the September Board meeting.

Previous Minutes. The minutes of the April 8, 1999, were unanimously approved.

Secretary of the Board. Trustee Wagner will serve as Interim Secretary of the Board pending election of officers at the June meeting.

Report from Board President. Trustee Erisman reported that the Board of Trustees Conference Planning Committee has met. The subject of the Conference will be graduate studies and research and distance learning.

Trustee Erisman stated that he and President Bickart discussed the E-Days "riot." It appears that the situation was aggravated by the arrival of police cars, and was not as serious as it appeared. Trustee Erisman emphasized that the CSM Public Safety Department should work closely with the Golden Police Department in these types of situations.

He reported that he was in Hermasillo, Mexico, as part of a trade mission which was sponsored by the US-Mexico Chamber of Commerce.

RECORD OF PROCEEDINGS

Trustee Erisman told the Trustees that he would prefer that they be present at the Board meetings rather than "attending" the meeting via telephone. He said that if anyone objects, they should let him know.

Report from President Bickart. He discussed the problems surrounding E-Days, and stated that the Golden Police Department was asked to provide the report that went to the press. President Bickart said that what was unfortunate was the headline that was placed by the Golden Police Department, which stated "CSM Students Riot Again at E-Days Celebration." He applauded the way in which Dr. Chevront and Mr. Moore handled the situation. President Bickart stated that the ATO leadership group met with him, and they discussed ways in which these problems could be prevented from occurring in the future.

President Bickart discussed the upcoming Commencement. The honorary degree recipients are Mr. Norman Augustine, Chairman, Executive Committee, Lockheed Martin Corporation, who is the keynote speaker; Dr. Eleanor Baum, Dean of Engineering at The Cooper Union; and Mr. Donald Miller, CSM Trustee Emeritus. He thanked the Board for hosting these special guests.

Because of the special roles that they played at President Bickart's inauguration, he presented a spherical tetrahedron to Trustee Erisman, Vice President Trefny, Faculty Senate President Romberger, and Student Trustee Balstad.

Candidates for Degrees. Lists of candidates for degrees recommended by the faculty were distributed to the Trustees.

Dr. Chevront stated that the undergraduate students being presented today have been approved by the Registrar's Office.

Dr. Romberger said that on Tuesday, May 4, 1999, the faculty as a whole approved the list of graduate and undergraduate students. He stated that Glenn Laurent and Charles Butterfield should be added to the list of undergraduates, and that Simon Ozanne and David Buell should be added to the list of those students who are receiving master's degrees. Dr. Romberger recommended that the Board approve the lists of graduates, as amended.

Upon motion made, seconded, and unanimously passed, the candidates whose names appear on the lists were approved for degrees on the dates

RECORD OF PROCEEDINGS

specified, subject to the completion of all academic requirements and continued compliance.

CSM Foundation-supported Budget for 1999-2000. Mr. Moore stated that the CSM Foundation Board has requested that the CSM Board of Trustees approve the proposed fiscal year CSM Foundation-supported budget for 1999-2000 prior to the budget being presented to the Foundation Board. This item was presented to the Board for discussion at its April meeting.

Mr. Moore pointed out that there are several changes between the budget that was discussed in April and the budget currently being proposed for adoption. One change is an increase of \$7,500 in the budget for the Alumni Association and decreases totaling \$7,500 in the discretionary accounts for the President and the Vice President for Academic Affairs. The other changes are the allocations, among expenditure categories, of the budgets for endowed restricted and current restricted funds.

Mr. Moore stated that the budget assumes that a very significant increase in unrestricted funds will be available in the next fiscal year, and that it may not be possible in future fiscal years to have such a large unrestricted budget. Consequently, over one-third of the projected increase in funds is being utilized to make the year 2000 payment for the acquisition of the former Jefferson County property. He explained that State funds cannot be used to make these payments.

Trustee Mooney asked Mr. Pougnet about the cost of raising money. Mr. Pougnet responded that, currently, it is \$.08.9 per raised dollar, and that anything under \$.20 is acceptable. He added that CSM has historically remained under \$.15.

The Board unanimously approved the CSM Foundation-Supported Budget for 1999-2000.

Status of the Alumni Association Initiative. President Bickart gave a presentation on the status of the Alumni Association Initiative which he has been working on with Messrs. Beach and Watson.

Proposed CSM Faculty Handbook Changes for 1999. Dr. Trefny furnished a complete copy of the Handbook with changes indicated in the text as well as by linear marginal notations. He said that this is presented for review, and that approval will be requested in June.

RECORD OF PROCEEDINGS

Discussion ensued, following which Trustee Erisman asked Mr. Liberatore to get the answers to the questions posed by the Board and be ready to answer them at the next Board meeting.

Proposed 1999-2000 Budget and Proposed 1999-2000 Schedule of Tuition, Fees and Other Charges. Mr. Moore reviewed the proposed budget, stating that it assumes the maximum allowable tuition rate increase of 2.4% for both resident and non-resident students. He said that the budget also reflects the 4.25% increase in state funds appropriated to the Board. This increase includes a 2.4% increase based upon the rate of inflation, and the remainder of the funds accounts for the increase in resident students educated in the 1998-99 fiscal year as compared to the prior year.

Mr. Moore also reviewed the proposed fee increases for the Associated Students, Health Services, graduation, and housing. Proposed fees for student health insurance and the dental clinic have not yet been established.

Mr. Moore stated that the proposed budget and the proposed tuition and fees will be brought to the Board as an action item at the June meeting.

Introduction. Mr. Moore introduced Ms. Hille Dais, Associate Vice President for Business Affairs.

Business Affairs Update. Mr. Moore stated that the financial summary is not ready for distribution to the Board.

Environmental Health and Safety Report. Mr. Moore provided the report.

Sponsored Research Projects. Mr. Moore provided the report.

Undergraduate Admissions Report. Mr. Young presented the May 1, 1999, Admissions Report for Fall 1999.

Graduate Enrollment Report. Dr. Romig provided the report on graduate admissions for fall 1999, through April 30, 1999.

Dr. Romig discussed the Columbine tragedy in relationship to international student enrollment. Trustee Erisman stated that he and President Bickart have discussed the creation of a crisis management plan for CSM.

Institutional Advancement. Mr. Pougnet provided the Development Report Summary through April 30, 1999.

RECORD OF PROCEEDINGS

Faculty Senate Report. Dr. Romberger presented the report.

Alumni Association. Mr. Watson presented the report.

Mr. Beach announced that the Alumni Association Board of Directors meeting will be held on Saturday, May 8th, in the Ted Adams Room. He stated that Ned Davis, President-Elect, has resigned due to poor health, and that Vicki Cowart has agreed to serve as President-Elect.

Legislative Report. Mr. Moore presented the report. He distributed a copy of House Bill 99-1289, having to do with a two-year study of higher education.

The meeting was adjourned at 4:10 p.m., and the Board commenced its executive session.

Acting Secretary

May 6, 1999

RECORD OF PROCEEDINGS

Estes Park, Colorado
June 10, 1999

The Board of Trustees met in regular session on June 10, 1999, in the Aspen Lodge.

Present: Trustees Coors, Erisman, Evans, Krug, Mooney, Powell, and Wagner.

Absent: Student Trustee Balstad.

Also attending the meeting were President Bickart; Vice Presidents Trefny, Chevront, Moore, and Pougnet; Dr. Romberger, President of the Faculty Senate; Mr. Watson, Executive Director of the Alumni Association; Mr. Beach, President of the Alumni Association; and other staff members and visitors.

Trustee Erisman presided.

Previous Minutes. The minutes of the May 6, 1999, meeting were unanimously approved.

Report from Board President. Trustee Erisman reported that he and President Bickart met with the Governor twice on June 4th. At the first meeting, Governor Owens presented CSM's Engineering Division with a 1999 Colorado Higher Education Program of Excellence award. Trustee Wagner joined them for the second meeting, at which the Governor discussed scrutiny of faculty productivity and the residency issue for Trustees, which Trustee Erisman requested that the Governor reconsider.

Trustee Erisman said that they told the Governor that CSM was committed to cooperating with the concept of a technical school in the State. He commented that the Governor made the statement that CSM is his favorite institution; that he has been involved in education programs on campus; and that he knows that CSM is not just a mining school.

Trustee Erisman also met with President Bickart and told him that there may be some special Board meetings in view of the fact that there is no August Board meeting.

Report from President Bickart. President Bickart discussed the upcoming capital campaign. He said that the Mission Statement will be modified as a consequence of a meeting with the Trustee Development Council on May 7th. The Department Heads and Division Directors are looking at goals and objectives for their departments/divisions.

Election of Officers. The following slate of officers was nominated and elected to serve a two-year term:

President – Frank Erisman
Vice President – Steve Mooney
Secretary – David Powell
CSMF Board Representative – David Wagner

Approval of the CSM 1999-00 Budget. Mr. Moore stated that the proposed budget was distributed at the May Board meeting; however, the proposed rates for the 1999-2000 meal plans was not known at that time. He distributed a page with the proposed meal rates, and another page which corrected an error in the original distribution and which included proposed special housing rates for the summer of 1999.

Dr. Chevront discussed the issues surrounding the housing costs.

Discussion ensued, following which the Board unanimously approved the CSM 1999-2000 Budget.

Newsupernet. Mr. Liberatore reviewed the proposed Resolutions of the Board of Directors Authorizing Dissolution of the Corporation and Distribution of Assets, and requested ratification by the CSM Board. He said that taxes are an issue about which there has been the greatest concern. Dr. Romig said that tax exempt status has been approved by the IRS.

For Trustee Wagner's benefit, Mr. Moore discussed the background of Newsupernet, and said that CSM's total share is \$1.5 million. These funds shall be placed in an endowment in the CSM Foundation, the use of which shall be restricted to expenditures for the acquisition, support, maintenance, and replacement of technology infrastructure at CSM. This purpose is consistent with the Statement of Intention previously approved by the Board of Trustees at the time of the sale of Newsupernet stock to Qwest Communications Corporation.

The Board unanimously ratified the Resolutions of the Board of Directors Authorizing Dissolution of the Corporation and Distribution of Assets, copy of which is appended hereto.

Faculty Handbook. Trustee Erisman stated that, with regard to the Sabbatical Leave Policy, Section 10.10 (G), he would like information on the sabbatical policies of other public universities in the State of Colorado. Trustee Krug suggested that approval of the proposed changes to the Faculty Handbook be contingent upon Section 10.10(G)'s being consistent with the sabbatical policies of either CU or CSU.

The Board unanimously agreed that it would approve the proposed changes to the Faculty Handbook contingent upon the above issue being resolved.

As a result of the discussion, Dr. Trefny conferred with officials at both CU and CSU and concluded that their sabbatical policies are basically identical to CSM's sabbatical policy.

Status of the ESE Program Review. Dr. Trefny stated that in 1998, the CCHE requested a comprehensive internal review of the Ph.D. program in Environmental Science and Engineering at CSM. A preliminary review plan was presented to the Board of Trustees on March 26, 1998, and a final plan was approved on May 7, 1998.

Dr. Trefny reported that the first two steps of the program review plan have now been completed, and he provided a copy of the report of the external Peer Review Committee. He said that although the original plan anticipated a visit by this Committee in September or October of 1998, the visit actually took place on November 9th and 10th of that year. While the Committee's report was expected to be furnished in November 1998, it was actually received in March of 1999. As a consequence, the third step of the review process, namely a meeting of the ESE Visiting Committee, has now been postponed until next fall.

Dr. Trefny stated that Trustee Emeritus Randy Parcel will be asked to continue serving on the Peer Review Committee for ESE. Trustee Evans also volunteered to serve on this Committee.

Trustee Erisman complimented Dr. Middleton, who chaired the Vision Advisory Committee, on the document which was developed by that Committee.

Update on Capital Campaign Plan. Mr. Pougnet reviewed the campaign timeline and said that the firm of Grenzebach and Glier has been selected as external counsel.

Business Affairs Update. Mr. Moore provided financial information for the first eleven months of the fiscal year. He said that total revenues remain well ahead of budget due to the fact that most of the budgeted tuition revenues have been received.

Environmental Health and Safety Report. Mr. Moore provided the report.

Sponsored Research Projects. Mr. Moore provided the report.

New Classroom Building. Mr. Moore presented preliminary drawings of the new Center for Technology and Learning Media. He emphasized that it is in the diagrammatic phase.

Undergraduate Admissions Report. Dr. Chevront reviewed the June 1, 1999, Admissions Report for Fall 1999. Trustee Evans requested that, in the future, a summary sheet be prepared, which highlights anything of importance, e.g. trends, etc.

Graduate Enrollment Report. Dr. Romig provided the report on graduate admissions for fall 1999, through May 28, 1999.

Institutional Advancement. Mr Pougnet provided the Development Report Summary through May 31, 1999.

Faculty Senate Report. There is no report this month as the Senate has not recently met.

Faculty Conference. President Bickart reported that the Faculty Conference is scheduled for August 23, 1999. Trustee Erisman said that several of the Board members would like to attend.

Alumni Association. Mr. Watson presented the report, commenting on the continuing cooperation between CSM and the CSMAA. He discussed the Alumni Admissions Representative Program Proposal, which involves alumni in the identification and recruiting of prospective students to CSM. Mr. Watson said that the next joint issue of *Mines Magazine* will be the November/December issue, and stated that he is working with Harold Chevront and Marv Kay on homecoming, which is scheduled for October 23, 1999.

Mr. Watson announced that Maureen Keller is the new editor of *Mines Magazine*.

CSM Foundation. Ms. Landrum presented her report and commended the good work of the CSM Foundation Investment Committee, particularly the efforts of Gary Hutchinson. Trustee Mooney suggested that Mr. Hutchinson be recognized in some manner for all of his efforts.

Legislative Report. Mr. Moore presented the report together with a CCHE update.

Proposal for a Branch Campus in Qatar. Dr. Trefny reported that on May 19, 1999, he met with Abdulredha A. Rehman, Managing Director of the Qatar Foundation, and Ismail Abdel-Rahman Tag, Dean of the Engineering School at the University of Qatar.

Dr. Trefny said that the purpose of this visit was to discuss the establishment of a branch campus of CSM in Qatar. The Qatar Foundation would sponsor the entire development. The concept is a CSM campus offering CSM degrees to serve the region, particularly in subject areas related to oil and gas. Programs would encompass undergraduate studies, graduate studies and research, and would include an English language bridge program. Mr. Rehman had provided further details in writing, and Dr. Trefny furnished copies of these documents.

Dr. Trefny stated that since this is obviously a large and complicated issue, he is seeking the Board's recommendations regarding whether or not the proposal merits further study. If CSM has potential interest in the project, he said that one possibility is to request that the Qatar Foundation fund a feasibility study. A final decision could then follow. He discussed some of the issues which he feels should be thoroughly explored.

Trustee Mooney requested that President Bickart and Dr. Trefny prepare a budget to determine what this project would cost and submit a preliminary report to the Board. The Board urged the administration to proceed cautiously.

The meeting was adjourned at 10:05 p.m., and the Board commenced its executive session.


Secretary

June 10, 1999

NEWSPAPER

**RESOLUTIONS OF THE BOARD OF DIRECTORS
AUTHORIZING DISSOLUTION OF THE CORPORATION
AND DISTRIBUTION OF ASSETS**

WHEREAS, the Board of Directors of this Corporation has reviewed the financial condition of the Corporation, has considered all of the liabilities of the Corporation, absolute or contingent, that are known or anticipated, and has sought the advice of counsel and the independent accountants retained by the Corporation with respect to possible contingent liabilities for taxes or for any other reason; and

WHEREAS, the Board of Directors has directed the officers of the Corporation to pay or provide for the payment of all liabilities of the Corporation, known or anticipated, and has determined that it has no reason to believe that the Corporation has or will incur any additional liabilities and that it is therefore appropriate that the Corporation be dissolved and its assets distributed in accordance with the provisions of the Articles of Incorporation, as amended, of the Corporation; and

WHEREAS, the Corporation has previously distributed a portion of its assets to the universities and the institute (the "Institutions") governed by the governing boards identified in the first paragraph of Article IV of the Corporation's Articles of Incorporation, as amended (the "Governing Boards"), or to their affiliated foundations (the Institution or the foundation that is designated to receive the distribution is herein called the "Recipient"), and directed each of the Governing Boards to report to the Board of Directors of the Corporation as to the use of the funds previously distributed, affirming that such uses are consistent with the Statement of Intention previously executed and delivered to the Corporation; and

WHEREAS, in order to permit prompt distribution of all of the assets of the Corporation to the Institutions, with no retention of assets to respond to any possible claims, the Board of Directors has determined that the distribution shall be conditioned upon affirmation by the Institution of the use of the assets distributed, and upon agreement by the Recipient of the distribution to indemnify and hold harmless the directors of the Corporation against any claims asserted against any of them, including expenses of investigation of or defense against any such claims and to the full extent that the Directors would be entitled to indemnification if the Corporation remained in existence, but in no event in an amount greater than the distributions received by such Recipient;

IT IS THEREFORE RESOLVED, that pursuant to Section 7-134-101 of the Colorado Revised Nonprofit Corporation Act, the Board of Directors hereby authorizes the dissolution of the Corporation, and authorizes and directs the officers of the Corporation to execute and file articles of dissolution in accordance with Section 7-134-103 of the Colorado Revised Nonprofit Corporation Act;

It is the desire of the Board of Trustees and the Board of Directors that the funds available for disbursement to Colorado School of Mines Foundation, and authority is hereby granted to Newspermet to distribute the funds in the above-described manner.

The foregoing Resolutions of the Board of Directors Authorizing Dissolution of the Corporation and Distribution of Assets approved by the Board of Directors of Newspermet on May 19, 1999, hereinafter the "Resolutions," were ratified by the Board of Trustees of Colorado School of Mines, hereinafter the "Board of Trustees," on the 10th day of June, 1999 and by the Board of Directors of the Colorado School of Mines Foundation, hereinafter the "Board of Directors," on the 25th day of May, 1999.

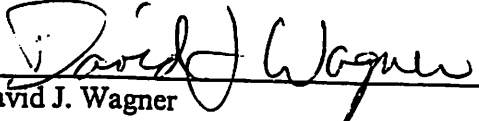
FURTHER RESOLVED, that upon receipt of such written ratification of the distribution by each of the Governing Boards, and such affirmation and agreement by the Recipient of the distribution to indemnify the directors of the Corporation against claims and cost of investigation and defense for the purposes and to the extent described above, the President of the Corporation shall distribute or cause to be distributed all of the remaining assets of the Corporation in accordance with these resolutions and in complete liquidation and dissolution of the Corporation.

FURTHER RESOLVED, that the President of the Corporation is authorized and directed to notify, or cause notification to be given to, each of the Governing Boards of the adoption by this Board of Directors of these resolutions, with a request that each Governing Board (i) ratify, in writing, the distribution of the assets of the Corporation as provided for in these resolutions and (ii) affirm that the uses made or to be made of the assets distributed are consistent with the Statement of Intention previously executed and delivered to the Corporation; and

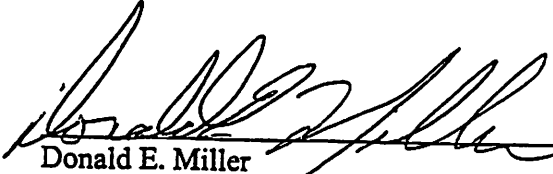
FURTHER RESOLVED, that upon the effectiveness of such articles of dissolution, and upon payment or provision for payment of all of the liabilities of the Corporation, all of the remaining assets of the Corporation shall be distributed in equal shares to the University of Colorado, Colorado State University, the Colorado School of Mines, Colorado Advanced Technology Institute, and the University of Denver (or, if so directed by an institution, its share of the distribution shall be distributed to an affiliated foundation or organization designated by the institution to receive the institution's share of such distribution, provided that such foundation or organization is an exempt organization which is described in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended, and which is also described in Section 509(a)(1) or (2) of said code); and

FURTHER RESOLVED, that the officers of the Corporation are directed to pay and discharge, or to provide for the payment and discharge of all liabilities of the Corporation, known or anticipated;

The funds shall be placed in an endowment, the use of which shall be restricted to expenditures for the acquisition, support, maintenance, and replacement of technology infrastructure at Colorado School of Mines. This purpose is consistent with the Statement of Intention previously approved by the Board of Trustees at the time of the sale of Newsupernet stock to Qwest Communications Corporation.


David J. Wagner
Secretary of the Board of Trustees

June 10, 1999
Date


Donald E. Miller
President of the Board of Directors

May 25, 1999
Date

RECORD OF PROCEEDINGS

Golden, Colorado
September 10, 1999

The Board of Trustees met in regular session on September 10, 1999, in the Williams Conference Room in Hill Hall.

Present: Trustees Coors, Erisman, Evans, Krug, Mooney, Powell, Wagner, and Student Trustee Kloppel

Also attending the meeting were President Bickart; Vice Presidents Chevront, Moore, and Pougnet; Associate Vice President Middleton; Dr. Romberger, President of the Faculty Senate; Mr. Watson, Executive Director of the Alumni Association; Mr. Beach, President of the Alumni Association; and other staff members and visitors.

Trustee Erisman presided.

Special Programs and Continuing Education (SPACE). Dr. Baughman presented a report on the status of the SPACE program.

Oath of Office. Trustee Erisman administered the oath of office to Student Trustee Kimberly Kloppel.

Previous Minutes. The minutes of the June 10, 1999, meeting were unanimously approved.

Report from Board President. Trustee Erisman discussed the itinerary for the upcoming European trip which he will be taking with President Bickart, Dr. Trefny, and Mr. Pougnet, for purposes of development and discussing academic programs with universities in other countries.

Introduction. At President Bickart's request, Mr. Liberatore introduced Ms. Anne Stark-Walker, Associate General Counsel at CSM.

Report from President Bickart. President Bickart presented a collage of pictures to Trustee Wagner taken during his participation in the "M" Climb.

President Bickart did a presentation on "2020: The Mines Vision." The Board determined that it will schedule a working session to discuss President Bickart's document, possibly in early October.

Visiting Committee Responses. Dr. Middleton reviewed the draft responses to the Visiting Committee Reports for the Departments of Geology and Geological Engineering and Metallurgy and Metallurgical Engineering.

Dr. Moore, Head of the Department of Metallurgy and Metallurgical Engineering, discussed the activities of his department and offered to respond to questions. Dr. Romig offered to respond to questions about the Geology Visiting Committee Report and draft response.

The Board unanimously approved the responses to the Visiting Committee Reports for the Departments of Geology and Geological Engineering and Metallurgy and Metallurgical Engineering.

CCHE Quality Indicator System— Institutional Indicators. Dr. Middleton reviewed the two Institutional Indicators for which he is requesting approval. He provided a draft letter addressed to Mr. Foster, Executive Director of the CCHE, to be signed by Trustee Erisman, which reflects the Board's action in selecting and approving the two institutional indicators as measures for performance funding in Fiscal Year 1999-2000. The indicators are 1) Employment of Recent Graduates in their field, and 2) Starting Salaries of Recent Graduates.

Discussion ensued, during which the Board determined that indicator 2) should read as follows: "Starting Salaries of Recent Graduates. Average starting salaries compared to national or state averages." The Board unanimously approved the Institutional Indicators and the letter as amended.

Status of Student Life Projects. Mr. Robert Francisco, Director of Student Life, reported on the various projects— Student Center, Mines Park, the Fiji House, the Sigma Nu House, the residence halls, and the project at the Intramural Field, which includes a storage shed and restrooms.

Mr. Francisco also announced that Barnes & Noble now has the contract for the CSM bookstore.

Dr. Chevront distributed and reviewed a brochure which provides information about the CSM Student Health Benefits Plan. He also distributed information about Alpha Phi, the new sorority which will be on campus beginning in the fall of 2000.

Business Affairs Update. Mr. Moore provided a three-page summary of the unaudited 1998-99 financial report. He included two pages of notes that helped to clarify the reports, and which included short statements of some of

the highlights contained in the report. The financial statements for the first two months of the fiscal year were distributed at the meeting.

Environmental Health and Safety Report. Mr. Moore provided the report.

Sponsored Research Projects. Mr. Moore provided the report.

Registrar's Report and Undergraduate Admissions Report. Ms. Smith presented the Registrar's Report, and Mr. Young reviewed the September 1, 1999, Admissions Report for Fall 1999.

Graduate Enrollment Report. Dr. Romig provided the report on graduate admissions for fall 1999, through August 31, 1999.

Institutional Advancement. Mr Pougnet provided the Development Report Summary through August 31, 1999.

Faculty Senate Report. There is no report this month as the Senate has not recently met.

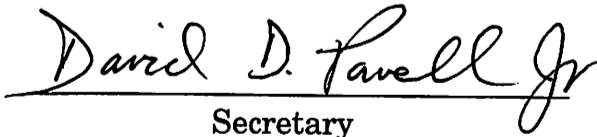
Alumni Association. Mr. Watson presented the report, and announced that Bob Pearson, formerly of the CSM Athletic Department, is now on the staff of the Alumni Association on a part-time basis.

CSM Foundation. Ms. Landrum presented her report, and announced that the CSM Foundation has just purchased the house at 1118 Eighteenth Street in Golden.

Supernet. Mr. Moore discussed the status of the negotiations. Discussion ensued, during which the Board strongly urged President Bickart to continue to pursue a settlement in this matter.

Legislative Report. Mr. Moore presented the report together with a CCHE update.

The meeting was adjourned at 12:00 noon, and the Board commenced its executive session.


Secretary

September 10, 1999

RECORD OF PROCEEDINGS

Golden, Colorado
October 8, 1999

The Board of Trustees met in regular session on October 8, 1999, in Ballroom A of the Student Center.

Present: Trustees Coors, Erisman, Evans, Mooney, Powell, Wagner, and Student Trustee Kloppel

Absent: Trustee Krug.

Also attending the meeting were President Bickart; Vice Presidents Moore, Pougnet, and Trefny; Associate Vice Presidents Middleton and Dais; Dr. Romberger, President of the Faculty Senate; Mr. Watson, Executive Director of the Alumni Association; Mr. Beach, President of the Alumni Association; and other staff members and visitors.

Trustee Erisman presided.

Overview of Report from Board of Trustees Conference. Dr. Romig presented the report.

Previous Minutes. The minutes of the September 10, 1999, meeting were unanimously approved.

Report from Board President. Trustee Erisman reported on his recent European trip which he took with President Bickart, Dr. Trefny, and Mr. Pougnet, for purposes of development and discussing academic programs with universities in other countries. He believes that, in comparison to the universities which he visited, Mines is doing a great job and expressed some concerns about sending Mines students to some of those universities.

Trustee Erisman noted the losing record of the Mines football team, and said that consideration should be given as to whether or not Mines should be in another division.

Report from President Bickart. President Bickart continued with the report on the European trip and said that agreements had been signed with several of the universities.

Dr. Trefny reported on the university visits he made and the agreements which were signed with some of those universities. He said that some of the

RECORD OF PROCEEDINGS

visits were exploratory in nature. Dr. Trefny also reported that the University of Qatar issue is most likely dead.

President Bickart said that he will discuss a strategy for exchange programs at the January or February Board meeting.

President Bickart reminded the Board of its meeting on October 19, 1999, to discuss the vision documents.

Alumni Association. Mr. Watson reported that the CSM Admissions Office and the Alumni Association, with the support of the CSM Foundation, have undertaken a joint venture for an Alumni Association Representative Program. He said that the purpose of the venture is to have Mines alumni outside of Colorado work with the Admissions Office to increase out-of-state undergraduate enrollment.

Mr. Young called the project exciting and said that he and his staff are looking forward to working with alumni and with students.

List of Full-Time Faculty Members and Their Salaries. Mr. Moore provided a list of all full-time faculty, including their departments, titles, and annual salaries. The list also indicated whether the individual faculty member has a nine- or twelve-month contract. The only full-time employees not on the list are those who hold a state classified position, and CSM does not establish their salaries. All employees who work less than full time were excluded from the list.

Trustee Erisman stated that he would like to have more detailed information on the total compensation for faculty members. Mr. Moore said that he would provide a report for the Board at a future meeting.

Sabbatical Reports for 1998-1999. Dr. Trefny provided written sabbatical reports from the following individuals:

Carol Dahl	Economics and Business
Ramona M. Graves	Petroleum Engineering
Mark A. Linne	Engineering
Barbara M. Olds	Liberal Arts and International Studies
John P. H. Steele	Engineering
John E. Tilton	Economics and Business
Michael R. Walls	Economics and Business

Dr. Trefny explained that this is a departure from the past practice of having faculty members give their reports orally, adding that written reports

RECORD OF PROCEEDINGS

are a requirement. He stated that if the Board wishes, he would be glad to have certain faculty members give oral presentations.

The Board requested that Carol Dahl, Ramona Graves, and John Tilton present oral reports at future Board meetings.

Business Affairs Update. Mr. Moore provided the FY 99 Monthly and Year to Date Financial Report.

Mr. Moore provided, and reviewed, a roll-forward report. Trustee Mooney stated that he is disturbed that individuals are in charge of their own funds and, furthermore, is disturbed by the fact that the School just requested \$30,000.00 from the CSM Foundation for recruiting when, in fact, the School has plenty of money. He believes that the process encourages inaccurate budgeting and feels that it is misleading. Trustee Erisman said that he shares some of Trustee Mooney's concerns.

Environmental Health and Safety Report. Mr. Moore provided the report and reviewed the CSMRI issues.

Sponsored Research Projects. Mr. Moore provided the report.

Registrar's Report and Undergraduate Admissions Report. Ms. Douthit, Assistant Director of Enrollment, presented the Registrar's Report for Fall 1999 and the Fall Enrollment Report.

Graduate Enrollment Report. Dr. Romig provided the final report on graduate admissions for fall 1999.

Institutional Advancement. Mr Pougnet provided the Development Report Summary through September 30, 1999. He said that there will be a formal announcement on October 22, 1999, regarding a \$7.5 million gift to CSM, the largest ever given to the institution. He also mentioned that regional President's Council dinners will be held on October 14th in Tulsa and on October 26th in Houston, and that the Trustee Development Council will be meeting on October 22nd.

Trustee Erisman complimented Mr. Pougnet on the alumni/donor receptions which were held in London, Paris, and Madrid.

Faculty Senate Report. Dr. Romberger presented the report.

New Hires. Dr. Trefny reviewed the list of new hires.

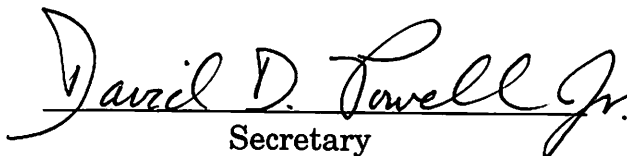
RECORD OF PROCEEDINGS

Introduction. Dr. Trefny introduced Ms. Carol Chapman, his new Executive Assistant.

CCHE. Mr. Moore reviewed the first draft of the interim master plan for the Colorado Commission on Higher Education. The stated purpose of the interim master plan "is to establish an outline of the goals and objectives of the Colorado Commission on Higher Education in the meantime."

Supernet. Mr. Moore stated that the issues regarding Supernet have been resolved.

The meeting was adjourned at 11:30 a.m., and the Board commenced its executive session.


Secretary

October 8, 1999

RECORD OF PROCEEDINGS

Golden, Colorado
November 12, 1999

The Board of Trustees met in regular session on November 12, 1999, in the Coors Board Room.

Present: Trustees Erisman, Evans, Krug, Mooney, Powell, Wagner, and Student Trustee Kloppel.

Absent: Trustee Coors.

Also attending the meeting were President Bickart; Vice Presidents Chevront, Moore, Pougnet, and Trefny; Associate Vice Presidents Middleton and Dais; Dr. Romberger, President of the Faculty Senate; Mr. Watson, Executive Director of the Alumni Association; Mr. Beach, President of the Alumni Association; and other staff members and visitors.

Trustee Erisman presided.

Distribution of Newsupernet Funds. Mr. Moore said that, in President Bickart's absence, he and the presidents of CU, CSU, and DU met with Tim Foster of the CCHE. They agreed that the money should be distributed per the original agreement, which is that each institution will receive approximately \$1.5 million and out of that amount each will donate \$100,000 to CCHE. The \$1.4 million which CSM receives will be placed in an endowment for technology. Mr. Moore stated that he is requesting Board approval to release \$100,000 to the CCHE.

The Board unanimously approved the request that CSM donate \$100,000 from its \$1.5 million share of the Newsupernet funds to the CCHE.

Previous Minutes. Trustee Erisman requested that paragraph eight on page 1 be amended to read as follows: "Trustee Erisman noted the losing record of the Mines football team, and said that consideration should be given as to whether or not Mines should be in another division." Trustee Wagner pointed out a typographical error in paragraph three on page 3.

The minutes were unanimously approved, as amended.

Report from Board President. Trustee Erisman commented on the story in the November 9th issue of *The Chronicle on higher Education*, which states that the University of Cambridge and the Massachusetts Institute of

Technology have announced a \$135 million venture that officials of both institutions say they hope will create a new model for global higher education.

Report from President Bickart. President Bickart said that, with regard to the issue of Mines collaborating with other institutions, there may be a problem due to the fact that Mines is a state institution. He stated it would probably be necessary to set up another enterprise.

President Bickart reported on his meeting with the Boston alumni group. He also discussed the new *Mines Magazine, Campus in Brief* (sent to the campus community via electronic mail), *Update*, and the list of Talking Points.

Sabbatical Report. Dr. Carol Dahl of the Division of Economics and Business presented her sabbatical report.

Visiting Committee Responses. Dr. Trefny provided draft responses to the reports of the visiting committees for the Department of Chemical Engineering and Petroleum Refining, the Department of Geophysics, and the Materials Science Program.

Chemical Engineering. The Board requested that line 7 of paragraph 5 of the response be amended to read: “. . .should improve as the developing vision statement for CSM includes a stronger emphasis on life science education and research.” Dr. Baldwin of the Department was present at the meeting and responded to questions from the Board. He announced that the Coors Chair should be filled soon.

Geophysics. The Board requested that the first names of the individuals to whom the response is addressed be used in the salutation of the letter. Dr. Davis of the Geophysics Department responded to questions from the Board.

Materials Science. The Board requested that line 9 of the first full paragraph on page 2 of the response be amended to read: “. . .should improve as the developing vision statement for CSM includes a stronger emphasis on life science education and research.” Dr. Moore, Head of the Program, responded to questions from the Board.

The Board unanimously approved the responses to the visiting committee reports for the Department of Chemical Engineering and Petroleum Refining,

the Department of Geophysics, and the Materials Science Program, as amended.

Program Review for Geophysics. Dr. Trefny provided a copy of the 1999 Existing Program Review for the Department of Geophysics.

Transfer of Mineral Processing Program. Dr. Trefny reported on administrative changes regarding mineral processing activities at CSM. Specifically, the mineral processing program, along with the faculty member most closely identified with this field, are both being transferred from the Department of Metallurgical and Materials Engineering to the Department of Mining Engineering. As part of this restructuring, Professor Baki Yarar has agreed to transfer from the Department of Metallurgical and Materials Engineering to the Department of Mining Engineering.

Dr. Trefny believes that these changes will strengthen both of the affected departments and will significantly strengthen mineral processing at CSM.

Engineering Division Focus Interim Report. Dr. Trefny presented a preview of the report that will be presented in the spring. Trustee Erisman said that what he would like to see is an audit of what the Division is doing now and what its focus is going to be.

Business Affairs Update. Mr. Moore provided an Executive Summary of Revenues and Expenditures for the first four months of the fiscal year.

Environmental Health and Safety Report. Mr. Moore provided the report.

Sponsored Research Projects. Mr. Moore provided the report.

Graduation and Persistence Report, Fall 1999. Ms. Smith presented the report.

Graduate Enrollment Report. Dr. Romig provided the monthly report on graduate admissions for spring 2000, through October 29, 1999.

Institutional Advancement. Mr Pougnet provided the Development Report Summary through October 31, 1999. He reported on the Houston and Dallas development trips and on the Trustee Development council meeting. Mr. Pougnet said that he will report on the status of the Campaign at the December Board meeting.

Faculty Senate Report. Dr. Romberger presented the report. He said that the faculty has been concerned with the CCHE performance measures. Dr.

RECORD OF PROCEEDINGS

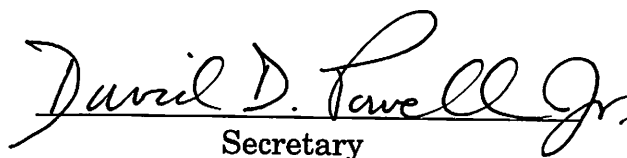
4

Romberger stated that the faculty would like to change the structure of the promotion/tenure process, and that there is a faculty committee that is working on this issue.

Alumni Association. Mr. Beach presented the report.

CCHE. Mr. Moore presented the report. There was extensive discussion regarding the Board's ^{scheduled} meetings with Tim Foster of the CCHE on November 15 and November 30, 1999.

The meeting was adjourned at 12:20 P.M., and the Board commenced its executive session.


Secretary

November 12, 1999

RECORD OF PROCEEDINGS

Golden, Colorado
December 16, 1999

The Board of Trustees met in regular session on December 16, 1999, in the Mines Park Community Center.

Present: Trustees Coors, Erisman, Evans, Krug, Mooney, Powell, Wagner, and Student Trustee Kloppel.

Also attending the meeting were President Bickart; Vice Presidents Chevront, Moore, Pougnet, and Trefny; Associate Vice Presidents Middleton and Dais; Dr. Ely, representing the Faculty Senate; Mr. Watson, Executive Director of the Alumni Association; Mr. Beach, President of the Alumni Association; and other staff members and visitors.

Trustee Erisman presided.

Information Technologies (CIT Business Plan; curriculum developments at CSM; related graduate studies and research at CSM). Drs. Middleton and Romig presented the report.

Previous Minutes. Trustee Wagner pointed out a typographical error in paragraph two on page 3, and Trustee Evans requested that the word "scheduled" be inserted between the words "Board's meetings" in paragraph three, line two, on page 4.

The minutes were unanimously approved, as amended.

Report from Board President. Trustee Erisman stated that the dates of June 1, 2, and 3, 2000, for the Board of Trustees Conference will not work for him. It was the consensus of the Board that the Conference be held on June 22, 23, and 24, 2000, at a location to be determined. Trustee Erisman stated that some topics that might be considered for the Conference are the Alumni Association, Colorado Institute of Technology (CIT)/Mines, enrollment management, and/or retention. It was agreed that Trustees Erisman, Mooney, and Wagner will serve on the Board of Trustees Conference Planning Committee.

Trustee Erisman reported on his attendance at the Joint Budget Committee hearings, and said that the Governor is advocating higher non-resident tuition.

Report from President Bickart. President Bickart also reported on the Joint Budget Committee hearings and said that he had met with the other CEOs regarding the issue of higher non-resident tuition. They believe that it is a bad idea, and Mr. Foster of the CCHE also appears opposed to the idea; however, additional revenue needs to be found.

President Bickart stated that Dr. Ian Mackay, who was to receive a Mines Medal at the December Commencement, cannot be present to receive the Medal. Consequently, President Bickart proposed that the following Resolution be adopted by the Board to address this issue.

BE IT RESOLVED that the Board of Trustees expects that honors conferred on its behalf shall, except in extreme circumstances*, be presented to the person or an organization at a public event.

* For example, extreme circumstances would encompass the posthumous award of an honor at a public event or the private award to someone who is permanently disabled.

The Board unanimously approved the proposed Resolution.

President Bickart displayed the collage of pictures of the Trustees, which will hang in the hallway on the third floor of Guggenheim Hall.

President Bickart stated that he is requesting approval to submit a proposal to participate in an institute in Abu Dhabi, and asked Dr. Trefny to discuss this issue.

Dr. Trefny stated that about two months ago, he was visited by a representative of the Abu Dhabi National Oil Company, who recognized the need for a petroleum institute there which would serve the needs of the region. Dr. Trefny said that CSM received a letter following the above-mentioned meeting which contained an invitation for CSM to express interest in this opportunity. A response is requested by December 24, 1999, as to whether or not CSM is interested. Dr. Trefny provided the Board with additional details and reviewed the letter which would be sent to Abu Dhabi if the Board is interested.

President Bickart stated that there is a keen interest at CSM in not only helping to develop an institute, but also to be actively involved in the development and management of the institute.

The Board unanimously approved the letter prepared by Dr. Trefny to be sent to Abu Dhabi expressing CSM's interest in becoming involved in an institute in Abu Dhabi.

President Bickart said that he believes it would be productive for the Board to have a "mini" retreat regarding the subject of CSM's possible role in the establishment of the Colorado Institute of Technology (CIT). Trustee Erisman stated that he will discuss this at the January 14 Board meeting, following the Board's scheduled meeting with the CCHE on January 13.

Candidates for Degrees. Lists of candidates for degrees recommended by the faculty were distributed to the Trustees.

Dr. Chevront stated that the undergraduate students being presented today have been approved by the Registrar's Office.

Dr. Ely said that on December 7, 1999, the Senate unanimously approved the lists of graduate and undergraduate students.

Upon motion made, seconded, and unanimously passed, the candidates whose names appear on the lists were approved for degrees on the dates specified, subject to the completion of all academic requirements and continued compliance.

Authorized Bank Account Signatures. Mr. Moore stated that CSM operates a payroll imprest account and an operating imprest account with U.S. Bank. The Bank has requested that the Board of Trustees review and either approve or change its current authorization for signatures on the two accounts. Current policy requires the signatures of both President Bickart and Mr. Moore on these accounts.

The Colorado School of Mines Building Corporation has an account with Norwest Bank. Currently the Corporation requires the signature of either President Bickart or Mr. Moore on the account. It is anticipated that sometime soon Norwest Bank will request the Corporation Board to review this designation.

Upon the recommendation of Mr. Moore, the Board affirmed its current policy requiring the signatures of both Dr. Theodore A. Bickart and Mr. Robert G. Moore of the imprest accounts at U.S. Bank. The Board, acting as the Colorado School of Mines Building Corporation, affirmed its current policy requiring the signature of either Dr. Theodore A. Bickart or Mr. Robert G. Moore on the operating account at Norwest Bank.

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that proper record-keeping is essential for the integrity of the financial system and for the ability to detect and prevent fraud. The text also mentions the need for regular audits and the role of independent auditors in ensuring the reliability of financial statements.

The second part of the document focuses on the role of the accounting profession. It highlights the need for accountants to adhere to high standards of ethical conduct and to maintain their professional competence through continuous education. The text also discusses the importance of transparency and accountability in the accounting process.

The third part of the document addresses the challenges faced by businesses in the current economic environment. It discusses the impact of global economic uncertainty and the need for businesses to adapt to changing market conditions. The text also mentions the importance of innovation and the role of government in supporting business growth.

The fourth part of the document discusses the role of financial institutions in the economy. It highlights the importance of sound risk management practices and the need for financial institutions to maintain adequate capital levels. The text also mentions the role of financial institutions in providing credit to businesses and individuals.

The fifth part of the document discusses the role of the government in the financial system. It highlights the need for strong regulatory oversight and the importance of maintaining the stability of the financial system. The text also mentions the role of the government in providing financial support to businesses and individuals in times of economic hardship.

The sixth part of the document discusses the role of the public in the financial system. It highlights the importance of investor education and the need for investors to make informed decisions. The text also mentions the role of the public in holding financial institutions and businesses accountable for their actions.

RECORD OF PROCEEDINGS

4

Geology Visiting Committee Report. Dr. Trefny stated that in September, the Board approved the response to the final report of the visiting committee for the Department of Geology and Geological Engineering. He said that another "final" report has been received and that he has drafted a response acknowledging receipt of the "final" report, although a response has already been sent. Dr. Trefny stated that there are no substantive changes in the most recent report, and he recommended approval of the proposed response to the report.

The Board unanimously approved the response to the "final" report of the Visiting Committee for the Department of Geology and Geological Engineering.

Fulfillment of Graduation Requirements During Period of Curriculum Transition. Dr. Middleton stated that some of the changes embedded in the new curriculum are causing auditing complications for upperclassmen whose curricular requirements are listed in an earlier bulletin, or their "Bulletin of Record" that typically dates to their year of entry to CSM. Courses that they may have previously been required to take have been reshaped by the new curriculum and there may have been changes in the numbers of credit hours associated with those courses. He said that resource limitations have made it virtually impossible to offer courses required for the "old" curriculum and the "new" curriculum simultaneously. Therefore, the administration is working diligently to arrange and approve course substitutions so that students aligned with earlier bulletins may take new courses listed in the current bulletin. Dr. Middleton stated that, while this is generally working well, there are some cases where students are meeting all course requirements for a degree as it is now configured, but have not completed the total number of credit hours stipulated in an earlier Bulletin. This is because the total number of credit hours has changed in many degree programs. He said that he is consequently confronting some difficulties in advising and complications in degree requirement auditing for state and accreditation purposes.

Dr. Middleton said that the problem will be resolved based on the principle that the Head or Director of an academic unit will verify that a student facing this problem has met the prevailing content and outcome requirements for the degree, and that the mismatch in total hours accumulated is a consequence of curriculum changes alone. Cases will be studied individually, and Department Heads and Division Directors will provide signed authorization, for the student's academic file, that all degree requirements have been fulfilled within a total number of credit hours that differs from those listed in the student's Bulletin of record. He said that a form to be distributed by the Registrar's Office will be developed for this purpose.

Endorsement was unanimously given by the Board.

Graduate Recruiting Initiatives and Plan. Ms. Jeanine Toussaint, Graduate Recruiting Coordinator, presented the report.

Mining Engineering Department Academic Program Review. Dr. Trefny provided the report and introduced Dr. Tibor Rozgonyi, Head of the Mining Engineering Department, who responded to questions.

Discussion of Four-Year Degree Issues. Dr. Chevront, Mr. Moore, and Dr. Trefny gave the presentation. Dr. Trefny stated that a more complete report will be presented at the February Board meeting.

Dr. Chevront discussed benchmarks and experience with other schools. He talked about institutional cultural issues and discussed a survey which was sent to students. Dr. Trefny added that there are plans for hiring an advising coordinator as part of the retention project.

Mr. Moore presented statistics surrounding the issues of a four-year degree.

Discussion followed the presentation, during which it was agreed that some of the data presented should be updated, another survey should be designed, and that "four-year degree" rather than "120 hours" should be used in any discussions of this issue.

Health Insurance Costs. Mr. Moore provided a report on the health insurance plan provided to the faculty at CSM. The report included a comparison of a variety of health insurance programs provided to employees of the State including actual costs comparisons of what employers and employees pay; and a discussion of what portion of the benefit compensation package is related to the health insurance program as well as other components of the total compensation package.

This agenda item will be discussed at the January 14, 2000, meeting.

Finance and Operations Update. Mr. Moore provided the five-month financial report.

Environmental Health and Safety Report. Mr. Moore provided the report.

Sponsored Research Projects. Mr. Moore provided the report.

Enrollment/Admissions. Mr. Young provided the December 1, 1999, Admissions Report for Fall 2000.

Placement Report. Mr. Brummett presented the report.

Graduate Enrollment Report. Dr. Romig provided the monthly report on graduate admissions for spring 2000, through November 30, 1999.

Institutional Advancement. Mr Pougnet provided the Development Report Summary through November 30, 1999, and discussed issues involving the capital campaign.

Faculty Senate Report. There was no report.

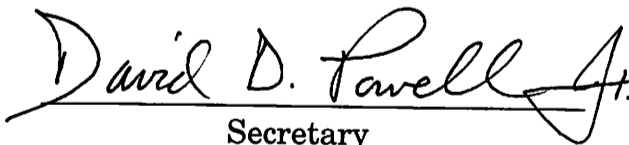
Alumni Association. Mr. Watson presented the report. He reported on recent activities of the Association, and said that he supports the idea of the Alumni Association as a subject to be discussed at the Board of Trustees Conference. He wants to know how the Alumni Association can best serve the institution. Mr. Watson said that the Association entered into an agreement with Metro State College to do an alumni party between basketball games in February in downtown Denver.

The Board members stated that they would like to be on the Alumni Association events mailing list.

CSM Foundation. Ms. Landrum presented the report.

CCHE. Mr. Moore presented the report and provided a handout which had been distributed at the Joint Budget Committee hearings. He also provided a copy of a letter written by Trustee Erisman and President Bickart to Senator Dave Owen in response to Senator Owen's question whether CSM has considered becoming a private university and what might be involved in pursuing such a course.

The meeting was adjourned at 12:20 P.M., and the Board commenced its executive session.


Secretary

December 16, 1999