

# **RECORD OF PROCEEDINGS**

---

---

Golden, Colorado  
January 28, 2005

The Board of Trustees met in regular session on January 28, 2005 in the Coors Board Room.

Present: Trustees Coors, Craig, Evans, Hutson, Nyikos, Tschatschula, Wagner and Student Trustee Gross.

Also in attendance President Trefny, Vice Presidents Cheuvront, Han, Middleton, and Moore; Associate Vice Presidents Montez, Sacks, Young; and other staff members and visitors.

Trustee Nyikos presided.

Approval of Minutes. Trustee Coors made a motion, seconded by Trustee Hutson that the minutes of the December 16, 2004 regular meeting of the Board of Trustees be approved as submitted. Trustee Wagner requested that the Resolution in honor of the football team be appended to the minutes. Motion carried.

Report of the President of the Board. Trustee Nyikos reported that he had been asked by Mesa State College President Tim Foster to serve on the college's Advisory Committee, and he has accepted the invitation. Trustee Nyikos also reported that he met with Representative Henry regarding the proposal to allow schools to control investment of institutional assets, and he indicated Mines would favor such an approach.

Trustee and Board Committee Reports. Trustee Wagner reported that the Foundation is looking into whether membership organizations may be exempted from the provisions of the bill requiring the opening of foundation records. He commented that the CSM Foundation has more than 30,000 members who already provide the public transparency sought by the bill.

Trustee Evans reported that progress continues to be made on the development of a Board Reference Book, and that he hopes to have a draft available by the February meeting.

The Finance and Budget committee met and deferred their report to Vice President Moore.

Trustee Tschatschula remarked on the successful kick-off by the Colorado Commission on Higher Education of the College in Colorado program.

**President's Report.** President Trefny remarked that he had received many favorable comments on the MidYear Commencement ceremony, including a note from Bill Barrett saying that receiving an honorary degree from Mines was the “highlight of 2004 and my career.”

President Trefny reported that on December 21 the School and the National Renewable Energy Laboratory (NREL) signed a Memorandum of Understanding which will provide an umbrella and framework for additional cooperative activities between the two entities. President Trefny remarked that he looked forward to working with Mr. Dan Arvisu as the new Executive Director at NREL and commented favorably on his selection for this position.

President Trefny reported that the Colorado Commission on Higher Education (CCHE) approved the School's master plan on January 6, 2005.

President Trefny reported that he spoke about the Petroleum Institute at the January 10 regional dinner of the Institute for International Education.

President Trefny reported that on January 11 Mr. Jim Sims, President of Policy Communications, Inc., gave a presentation on the federal funding landscape to interested faculty and staff.

President Trefny reported that he had attended a ceremony on January 14 to recognize Dr. Waverly Person's 50 years of federal service.

President Trefny reported on his recent trip to Houston, Texas, where he attended a campaign Steering Committee meeting and held a number of private meetings with donors and alumni.

President Trefny reported on a recent art donation, which will be installed in the library. In addition to donating the art, the donor will also pay the cost of shipping and installation.

President Trefny remarked that he had recently sent a personalized copy of “Rocky Mountains to the World: A History of Colorado School of Mines” to each past honorary degree recipient.

President Trefny announced that Emeritus Trustee Steve Mooney will receive the William Lawrence Sanders Gold Medal at the Society for Mining, Metallurgy and Exploration, Inc. (SME) conference in February.

President Trefny reported that he has been in contact with Advisory Board member Ralph Peterson who is gaining strength following his recent surgery.

President Trefny distributed a *Denver Post* article describing the recent victory of the men's basketball team over Division II number one ranked Metropolitan State

College of Denver. The Board members joined President Trefny in extending their congratulations to the basketball team.

By acclamation, the Trustees expressed their congratulations to President Trefny on his birthday.

Financial Report. Vice President Moore presented the year-to-date revenues and expenditures for the first six months of the current fiscal year through December 31, 2004. He remarked that the preliminary spring tuition revenues are up \$100,000, due to a \$500,000 increase in undergraduate revenues and a decrease of \$400,000 in graduate revenues. Vice President Moore remarked that there were no issues of concern on either the revenue or expenditure side to report to the Board.

Tuition Rate Recommendations. Vice President Moore remarked that Mines is required to report to the Colorado Commission on Higher Education (CCHE) and the Colorado Legislature on its plans for resident and nonresident tuition increases. Vice President Moore presented the results of an analysis conducted by his staff using a cost model that was developed by the National Association of College and University Business Officers (NACUBO). The NACUBO cost model is intended to approximate the average cost of educating an undergraduate student, including both direct and indirect costs that make up the overall educational student experience. The completed study showed the cost of an undergraduate education at Mines is approximately \$18,000 per student. Using this cost model, the tuition strategy that most closely matches costs would be to charge students their share, which would be approximately \$277 per credit hour, for each credit hour earned; this is lower than the current rate of \$288 per credit hour. Because the current rate is capped after eleven credit hours, a significant tuition gap is created since undergraduates take an average of 16.5 credits per semester. The campus Budget Committee proposes a five year goal of charging each resident student per credit hour up to 15 credits, then holding that rate constant until a student registers for 18 credit hours or more. Under this proposal, the cost per credit hour from 1 to 15 credit hours would need to be increased to \$304 per credit hour to cover the cost of holding the rate constant through this tuition window. For FY 2005-06 the CCHE has requested an average resident tuition increase of 5.5% for public institutions, comprised of a 5.4% increase to cover mandated costs and a 0.1% increase for inflation. The campus Budget Committee and the Board of Trustees Budget and Finance Committee reviewed the NACUBO cost model study and both endorse the concept of a long-term goal to link tuition to costs and providing a tuition window. The Board of Trustees Budget and Finance Committee recommends using the CCHE recommended increase of 5.5% resulting in a new per credit hour rate of \$304 and narrowing the window from 11 to 12 credit hours. By setting this rate for FY 2005-06 the long-term goal could be achieved by incrementally narrowing the window and eventually introducing the per credit hour charge for credits above 18 hours. Trustee Coors complimented everyone involved in studying this issue and developing this proposal and remarked that it was the clearest discussion of this difficult subject since he was on the Board. Trustee Tschatschula remarked that this plan provides a path to deal with the lack of state support. Trustee Hutson concurred and indicated that this model provides the best solution under the circumstances. Trustee Evans remarked that he would also like to see a detailed cost

study for the various aspects of the strategic plan. Trustee Wagner also expressed his appreciation to Vice President Moore and his staff for this business-like approach to the problem. Vice President Moore reported that Associate Vice President Dan Montez has been asked to share his work on this project with other public institutions of higher education in the State. Trustee Coors made a motion, seconded by Trustee Wagner, that the following resolution be approved:

*BE IT RESOLVED that the Board of Trustees of the Colorado School of Mines, pursuant to 23-41-104.6 (5)(c)(II) reports to the Colorado Commission on Higher Education and the appropriate committees of the Colorado General Assembly its plan to (1) increase the resident student per hour credit rate by 5.5%, or higher as recommended by CCHE, to at least \$304 per credit hour and to establish the full-time tuition rate for 2005-06 at 12 credit hours, and (2) to increase the non-resident student full-time rate by 3.1%.*

Motion carried.

Awards Committee Recommendations. President Trefny presented recommendations from the Awards Committee for honorary awards at the May 2005 commencement ceremony. For the honorary degree, the Awards Committee recommends Dr. George Tchobanoglous, Emeritus Professor at the University of California, Davis and Colonel Eileen Collins of the National Aeronautics and Space Administration. For the Distinguished Achievement Medal, the Awards Committee recommends Dr. Joe W. Gray (Phy E 1968), Ms. Sandra Stash (BScPet 1981) and Mr. Marcus Randolph (BSc Min 1977). President Trefny presented background information on the distinguished careers of each of the nominees. Trustee Coors made a motion, seconded by Trustee Wagner, that invitations to receive an honorary award as recommended by the Awards Committee be extended to each of the individuals named above. Motion carried. President Trefny indicated that Dr. Charles Vest has been confirmed as the May commencement speaker, and plans are proceeding to award the Mines Medal to Mr. Mohamed Zainal at the May ceremony since he was unable to participate in the December 2004 commencement.

Advisory Board Recommendations. President Trefny reported that four of the current advisory board members have terms that will expire in March of 2005. He indicated that he would like to have a list of names by the February 2005 Board meeting in order to send recommendations to the Governor. The Trustees agreed to send President Trefny their prioritized list of the top seven nominees, as well as any names to add to the list. President Trefny remarked that he would like to aim as high as possible in terms of the experience and reach of the nominees. Trustee Nyikos concurred, and also indicated he would like to see more women candidates considered.

Chemistry Visiting Committee Response. The Trustees remarked that this was an excellent report by the Chemistry Visiting Committee. Trustee Craig thanked Vice President Middleton for the inclusion of the summary sheet. Vice President Middleton reported that there were two typographical mistakes in the draft response which will be corrected. Trustee Evans made a motion, seconded by Trustee Wagner, that the following Resolution be approved:

*BE IT RESOLVED that the Board of Trustees of the Colorado School of Mines approved the letter response to the Report of the Visiting Committee for the Department of Chemistry and Geochemistry.*

Motion carried.

Petroleum Engineering Visiting Committee Response. The Trustees discussed the report of the Petroleum Engineering Visiting Committee and remarked on the degree to which it is attuned to the Strategic Plan. The Trustees discussed the issue of space use on the campus. Executive Vice President Middleton reported that the School is looking on both a macro and micro scale on the use of space. Trustee Evans made a motion, seconded by Trustee Hutson, that the following Resolution be approved:

*BE IT RESOLVED that the Board of Trustees of the Colorado School of Mines approved the letter response to the Report of the Visiting Committee for the Department of Petroleum Engineering.*

Motion carried.

Engineering Visiting Committee Report. Vice President Middleton introduced the report of the Visiting Committee for the Division of Engineering. A draft response to the report will appear as an agenda item at the next regular meeting of the Board of Trustees.

Master of International Political Economy of Resources Update. Vice President Middleton shared a copy of a letter sent by him to CCHE requesting reconsideration of its previous rejection of the School's request for the degree Master of International Political Economy of Resources. The Trustees expressed their enthusiastic support for Dr. Middleton's letter. Joan Johnson, Director of Capital Assets and Governing Boards at CCHE, remarked that CCHE's Chief Academic Officer plans to take this matter to the Academic Council for discussion.

Spring 2005 New Faculty Hires. Vice President Middleton introduced the curricula vitae for the spring 2005 new faculty hires: James Ranville, Associate Professor of Chemistry and Geochemistry; Neal Sullivan, Assistant Professor of Engineering; Michael Gooseff, Assistant Professor of Geology and Geological Engineering, and Ira David Hale, Charles Henry Green Chair of Exploration Geophysics and Professor of Geophysics.

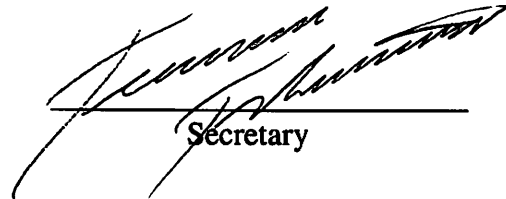
Sabbatical Report by Dr. Kim Williams. Dr. Kim Williams, Associate Professor of Chemistry and Geochemistry, presented a verbal report of her 2004 academic year sabbatical at Sandia National Laboratories in Livermore, California. While on sabbatical there, Dr. Williams worked on broadening the application and development of field-flow fractionation (FFF), a technique capable of separating and characterizing large (> 1 nanometer) components of industrial, medical, pharmaceutical and environmental systems. Following Dr. Williams' report, Trustee Wagner remarked that learning about the work of faculty members such as Dr. Williams makes him proud to be a member of the Board of Trustees.

Regular Reports. The Trustees remarked on the need to develop a plan to deal with the decrease in international graduate students. Associate Dean Tom Boyd reported that the Graduate School is working on a detailed marketing plan. Trustee Evans inquired as to whether the School's alumni in foreign countries are helping with student recruitment. Vice President Middleton responded that this is a resource that needs to be further developed. The Trustees also remarked on the undergraduate admissions report, which would indicate that applications are ahead of last year. Associate Vice President Bill Young indicated that the quality of the class looks good. In response to a question regarding the goal of increasing non-resident student enrollment, Mr. Young indicated that he expects to see growth in this area beginning with the Fall 2006 cohort. There were no questions regarding the other regular written reports to the Board.

Retention Report. Registrar Lara Medley presented the Spring 2005 Retention Report. Ms. Medley indicated that freshmen graduation rates are the main focus of the report, as they are reported to state and federal agencies as indicators. The most current 6-year graduation rate is for the Fall 1998 cohort. At 67%, this is the highest graduation rate since 1988. Vice President Chevront remarked that in 1997 the Board of Trustees set a goal of achieving a 67% retention rate, which has now been achieved.

Trustee Wagner made a motion, seconded by Trustee Tschatschula, that the meeting be adjourned. Motion carried.

Meeting adjourned at 12:15 p.m.



Secretary

## **RECORD OF PROCEEDINGS**

---

---

Golden, Colorado  
February 25, 2005

The Board of Trustees met in regular session on February 25, 2005 in the Coors Board Room.

Present: Trustees Craig, Evans, Hutson, Nyikos, Tschatschula, Wagner and Student Trustee Gross. Absent: Trustee Coors

Also in attendance President Trefny, Vice Presidents Chevront, Han, Middleton, and Moore; Associate Vice Presidents Good-Wilson, Montez, Sacks; and other staff members and visitors.

Trustee Nyikos presided.

Approval of Minutes. Trustee Wagner made a motion, seconded by Trustee Craig, that the minutes of the January 28, 2005 regular meeting of the Board of Trustees be approved as submitted. Motion carried.

President's Report. President Trefny expressed his sorrow at the death of advisory board member Dr. D. Allan Bromley. He also indicated that he is in touch with advisory board member Mr. Ralph Peterson who continues his recuperation and hopes to return to work by summer.

President Trefny reported on the successful football banquet held on January 29. On February 10, the football team was invited to the State Capitol, where both the House and Senate read resolutions of commendation for the team.

President Trefny reported that on February 9 he testified before the House and Senate Education Committees on the state of the school and discussed tuition rates.

President Trefny reported that on February 10 he testified before the Capital Development Committee, particularly in regard to the second stage of the CTLM building.

President Trefny reported that he testified before the Agriculture Committee regarding SB 66, which would provide \$3,000,000 in funding for the Colorado Energy Research Institute for economic impact studies, workforce development, and basic research.

President Trefny reported that on February 15 he testified before the Legislative Audit Committee.

President Trefny remarked that Ramey Johnson and her husband Walt hosted a dinner party to thank the Mines representatives who served on the Colorado Geological Survey study committee.

President Trefny remarked that he and Mrs. Trefny had dinner with Golden Mayor Chuck Baroch and Mrs. Baroch.

President Trefny reported on the School's efforts to work with residents of the Twelfth Street Historic District regarding some concerns they have expressed regarding the master plan.

President Trefny reported on two science bowls, sponsored by the National Renewable Energy Laboratory and the Department of Energy, recently held on campus for middle school and high school students.

President Trefny reported that, following the board meeting, he was leaving for Washington, D.C. to pursue the School's federal initiative. President Trefny will then visit Florida to meet with donors and attend the annual alumni event at Bone Valley, where he will be joined by Alumni Association Director Anita Pariseau.

President Trefny reported that the new Executive Director of The Petroleum Institute, Dr. Derek J. Hodgson, will visit Mines from March 30 through April 1. President Trefny asked the Trustees to plan on attending a luncheon in honor of Dr. Hodgson following the April 1 Board meeting.

President Trefny remarked that the new Canadian Consul, Mr. Michael Fine, has invited Mines to organize a symposium in Calgary to discuss Colorado's energy activities, in conjunction with a planned energy trade mission to Calgary which will include Governor Owens and Mayor Hickenlooper.

**Financial Report.** Vice President Moore distributed copies of the audit. In response to a question from Trustee Wagner, Vice President Moore indicated that the School agreed with the audit findings, and remarked that some of the issues noted in the findings will be resolved with the implementation of the new BANNER financial reporting system. Vice President Moore reported that the total revenue picture for the School is strong, largely due to strong undergraduate enrollment. Vice President Moore reported that it will be necessary to spend some of the Petroleum Institute funds this fiscal year, but that the amount will depend on enrollment levels for first field session. Vice President Moore remarked that the Board may need to pass a resolution at the April 1 board meeting if the School is going to seek enterprise status.

**Sabbatical Requests.** Vice President Middleton presented eleven sabbatical requests. Vice President Middleton indicated he and President Trefny have reviewed the requests and recommend approval. Trustee Evans made a motion, seconded by Trustee Tschatschula, that the following resolution be approved:



***BE IT RESOLVED that the Board of Trustees of the Colorado School of Mines approves the following sabbatical requests for Academic Year 2005-2006:***

***Kent Voorhees, Chemistry (Fall 2005);***

***Carol Dahl, Economics and Business (Spring 2006 and Spring 2007);***

***Chris Debrunner, Engineering (AY 2005-2006) (contingent upon favorable tenure decision);***

***Linda Figueroa, Environmental Science and Engineering (AY 2005-2006);***

***Phil Ross, Environmental Science and Engineering (AY 2005-2006);***

***Carl Mitcham, Liberal Arts and International Studies (Spring and Fall 2006);***

***Tracy Camp, Mathematical and Computer Sciences (AY 2005-2006);***

***Barbara Moskal, Mathematical and Computer Sciences (AY 2005-2006);***

***John Fanchi, Petroleum Engineering (AY 2005-2006);***

***Ramona Graves, Petroleum Engineering (AY 2005-2006);***

***Uwe Greife, Physics (Fall 2005).***

Trustee Craig recused herself from the vote. Motion carried.

**Emeritus Recommendation.** Vice President Middleton presented a recommendation for emeritus status for Dr. Robert Baldwin. Trustee Hutson made a motion, seconded by Trustee Craig, that the following resolution be approved:

***BE IT RESOLVED that the Board of Trustees of the Colorado School of Mines, in recognition of loyal and meritorious service as Professor of Chemical Engineering, awards Dr. Robert Baldwin the status of Emeritus Professor.***

Motion carried.

**University Emeritus Recommendation.** Vice President Middleton presented a recommendation for the seldomly conferred honor of university emeritus status for Dr. John Tilton. Trustee Evans made a motion, seconded by Trustee Hutson, that the following resolution be approved:

***BE IT RESOLVED that the Board of Trustees of the Colorado School of Mines, in recognition of unusually distinguished service as William J. Coulter Professor of Mineral Economics, awards Dr. John E. Tilton the status of University Emeritus Professor.***

Motion carried. The Trustees extended their congratulations to Professor Baldwin and Professor Tilton.

**Awards Committee Recommendations.** President Trefny reported that five of the six invited honorees have committed to being here for the May 2005 commencement. Dr. Charles Vest will speak and receive an honorary degree and Dr. George Tchobanoglous will also receive an honorary degree. Colonel Eileen Collins had to decline the Board's invitation due to the scheduling of her upcoming shuttle mission. The following individuals will attend the ceremony and receive Distinguished Achievement Medals: Mr. Marcus Randolph, BSc Min 1977; Dr. Joe W. Gray, Phy E 1968; Ms. Sandra M. Stash, BSc Pet 1981. Regarding a speaker for the December 2005 ceremony, President Trefny reported that the Awards Committee has recommended inviting Dr. Daniel Yergin, who was approved by the Board two years ago, but was unable to accept due to a scheduling

conflict. Trustee Wagner suggested that Governor Owens be invited. Trustee Wagner made a motion, seconded by Trustee Craig, to invite Governor Owens to be the speaker at the December 2005 commencement ceremony and, if he declines, to issue an invitation to Dr. Yergin. Motion carried, with Trustee Evans abstaining.

President Trefny also presented a recommendation from the Awards Committee to award an honorary degree to Mr. Meng Ersheng, with the understanding that it might be presented at a special luncheon at the annual meeting of the Society of Exploration Geophysicists in Houston rather than at commencement, due to the difficulty of arranging international travel for Mr. Ersheng. While honorary degrees are normally presented in conjunction with commencement, the Trustees agreed that this would be an appropriate exception for an obviously worthy candidate. Trustee Evans made a motion, seconded by Trustee Wagner, to approve an honorary degree for Mr. Meng Ersheng, to be awarded at a commencement ceremony or at another appropriate occasion. Motion carried.

Advisory Board Recommendations. President Trefny distributed an updated list of possible candidates, based on input received from the Trustees and the Vice Presidents. The Trustees discussed the need to clarify the role of the Advisory Board members before inviting new members to serve. The Trustees indicated they would like to defer consideration of this item to the June Retreat.

Engineering Visiting Committee Response. Vice President Middleton introduced the draft response to the Engineering Division's Visiting Committee report. Trustee Wagner asked Division Director David Muñoz to comment on the recommendation found on page two regarding splitting the division into three departments. Dr. Muñoz indicated there is divergent opinion within the Division, but a majority opinion to maintain the current structure with program chairs and the resulting interdisciplinary focus. Trustee Craig asked Vice President Middleton if the academic departments and divisions are working to develop academic plans that converge with the strategic plan. Dr. Middleton indicated that this is in progress. Trustee Evans made a motion, seconded by Trustee Hutson, that the following resolution be approved:

*BE IT RESOLVED that the Board of Trustees of the Colorado School of Mines approves the letter response to the Report of the Visiting Committee for the Division of Engineering.*

Motion carried.

Master of International Political Economy of Resources Update. Vice President Middleton reported that he received an informal response from Dr. Matt Gianneschi, Chief Academic Officer at the Colorado Commission on Higher Education (CCHE) to Dr. Middleton's letter of January 5, 2005. Vice President Middleton reported that he was very disappointed and concerned with the CCHE's position on this issue, and feels that the School has made a compelling case. The Trustees expressed their deep concern as well, and indicated that the School should continue to aggressively pursue this issue with the Commission.

Sabbatical Report by Dr. Dennis Readey. Vice President Middleton introduced Dr. Dennis Readey, Herman F. Coors Distinguished Professor of Ceramic Engineering and Professor of Metallurgical and Materials Engineering, who presented a report on his Fall 2003 sabbatical. Dr. Readey spent his sabbatical at the National Renewable Energy Laboratory (NREL) where he worked on potential Mines-NREL interactions in fuel cells. He also wrote three proposals, submitted a paper for publication, and taught a non-credit course on point defect chemistry of materials. Dr. Readey thanked the Board of Trustees for the opportunity to pursue these areas of interest during his sabbatical and indicated the experience made him reflect on the complementary nature of teaching and research.

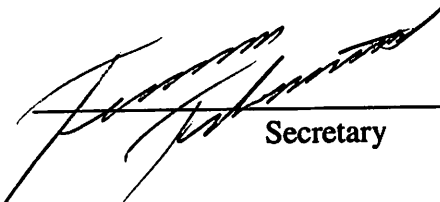
Regular Reports. There were no questions on the written regular reports. The Faculty Senate asked to amend their report to delete the last sentence.

Alumni Association Report. Ms. Anita Pariseau, the new Director of the Office of Alumni Relations and Executive Director of the Colorado School of Mines Alumni Association, reported that she was happy and excited to be at Mines. Ms. Pariseau indicated that she recently attended her first board meeting, where governance issues and the development of a strategic plan were among the topics of discussion. The Alumni Association is also engaged in discussions regarding who should be considered a member; Ms. Pariseau reported that the board recently approved making all honorary degree recipients honorary members of the Alumni Association. Ms. Pariseau remarked that alumni have a strong interest in supporting the admissions process. She also indicated that the Alumni Association wants to reach out to current undergraduate and graduate students, particularly in the areas of career networking and mentoring. Ms. Pariseau indicated she anticipates re-constituting the editorial board for *MINES* magazine. Some areas Ms. Pariseau hopes to focus on during the coming year include increased membership, improved communication, and enhanced programming. The Trustees expressed interest in using alumni to assist with out-of-state recruitment. Trustee Craig suggested the School consider providing additional career information through CSM101 or a similar format.

Other Business. Trustee Evans thanked the staff who have been working with him to produce a Board Reference Book. A draft of the book was distributed for comments. Trustee Evans indicated that most of the text is written, but editing and formatting work remain. Trustee Evans indicated he hopes to have the first version of the book finalized by the April 1, 2005 board meeting.

Trustee Wagner made a motion, seconded by Trustee Evans, that the meeting be adjourned. Motion carried.

Meeting adjourned at 12:10 p.m.

  
Secretary

## **RECORD OF PROCEEDINGS**

---

---

Golden, Colorado  
April 1, 2005

The Board of Trustees met in regular session on April 1, 2005 in the Coors Board Room.

Present: Trustees Coors, Craig, Evans, Hutson, Nyikos, Tschatschula, Wagner and Student Trustee Gross.

Also in attendance President Trefny, Vice Presidents Chevront, Han, Middleton, and Moore; Associate Vice Presidents Montez, Romig, and Sacks; and other staff members and visitors.

Trustee Nyikos presided.

Approval of Minutes. Trustee Craig made a motion, seconded by Trustee Wagner, that the minutes of the February 25, 2005 regular meeting of the Board of Trustees be approved as submitted. Motion carried.

President of the Board's Report. Trustee Nyikos welcomed Mr. Frank DeFilippo, who has been appointed by Governor Owens to serve on the Board of Trustees. Mr. DeFilippo's confirmation by the Senate is pending. Trustee Nyikos also congratulated Trustee Terrance Tschatschula on his reappointment to the Board, and announced that Trustee Tschatschula will serve as the Board of Trustees liaison to the Board of the Colorado School of Mines Alumni Association.

Trustee Nyikos introduced Dr. Derek Hodgson, the first permanent Executive Director of the Petroleum Institute and welcomed Dr. Hodgson to the Mines' campus.

Trustee Nyikos reported on a Club 20 meeting at which CU President Betsy Hoffman spoke. He also reported that he is now serving as a member of the Mesa State College Advisory Board.

President's Report. President Trefny reported on his trip in late February to Washington, D.C. He was accompanied by Vice President Robert Moore and Mr. Jim Sims, President of Policy Communications, Inc. President Trefny reported on his extensive meeting schedule with various elected officials, as well as agency representatives, including a private dinner with National Science Foundation Director, Dr. Arden Bement. Following his trip to Washington, D.C., President and Mrs. Trefny went to Florida for a number of meetings with donors and alumni. They also attended the annual Bone Valley alumni event, with Ms. Anita Pariseau, Director of the Office of

Alumni Relations and Executive Director of the Colorado School of Mines Alumni Association.

President Trefny reported that he attended a reception for the Governor's Opportunity Scholarship program on March 15.

President Trefny reported on a Renewable and Fossil Energy Roundtable he attended on March 16.

President Trefny reported on several meetings related to the Golden Planning Commission's approval of the street closures identified in the Campus Master Plan.

President Trefny reported that he attended a press conference regarding the proposed budget referendum in November.

President Trefny remarked that he testified in front of the House Agriculture Committee regarding S.B. 66, which will provide funding for the Colorado Energy Research Institute. The bill passed out of that committee with an 11-0 vote.

President Trefny reported on a lunch meeting with National Renewable Energy Laboratory Director, Dr. Dan Arvisu, to discuss areas of potential collaboration.

President Trefny reported that MicroPhage presented its first check to Mines on March 28.

President Trefny reported that he and Executive Vice President Middleton attended a dinner hosted by the Canadian Consul for the Canadian Foreign Affairs Ministry on March 29.

President Trefny reported on a series of international visitors and particularly welcomed Dr. Hodgson to the campus.

President Trefny remarked on an article in today's newspaper regarding the Colorado Fuel Cell Center.

President Trefny remarked on a letter he received from a grateful parent whom Dr. Sacks had assisted.

President Trefny shared an article from PRISM magazine which mentioned Mines in its article on best engineering practices.

Board Committee Reports. Trustee Evans remarked on his service as a Trustee for the Colorado School of Mines, indicating that it had been a labor of love for him. Trustee Nyikos and the other Trustees thanked Trustee Evans for his distinguished service on the Board of Trustees.

Trustee Evans distributed copies of the new Board Reference Book, which will serve as a training manual for new Trustees and a Reference Book for current members. He indicated that two additional items will be added to the book eventually: 1) a more complete budget history; 2) an enrollment history going back to the School's founding. Mr. DeFilippo expressed his appreciation to Trustee Evans for his efforts in putting this Reference Book together, and indicated it would be very helpful to him and other new members of the Board. The Trustees thanked Trustee Evans for his hard work on this project.

Financial Report. Vice President Moore presented the Executive Summary of State Appropriated Funds report. He remarked that the first field session tuition revenues are not yet received and these are the most volatile of the tuition revenues. He also indicated that the cause of the shortfall in non-resident tuition has been identified as a mis-categorization which will be addressed before the books are closed.

Vice President Moore reported that a very experienced and knowledgeable Interim Controller has been hired. As a recent PERA retiree, she can give Mines 110 days of service while a search for a permanent Controller is underway.

Vice President Moore also reported that Ms. Marilyn North has been hired as the Internal Auditor. Her first assignment will be in the Office of Research Services. Her reports will come to the Finance Committee of the Board.

Hodgson Resolution. Dr. Hodgson remarked that he was grateful for the leadership Mines has provided for the Petroleum Institute and that he looked forward to the continuing relationship between the two universities. The Trustees presented the following Resolution to Dr. Hodgson:

*WHEREAS*, The Petroleum Institute was established in 2001 to create a world class regional center in the fields of engineering, applied science and research; and

*WHEREAS*, Colorado School of Mines was honored to be selected to provide academic leadership for The Petroleum Institute; and

*WHEREAS*, Colorado School of Mines greatly values and esteems its affiliation with The Petroleum Institute; and

*WHEREAS*, Colorado School of Mines is honored to welcome Dr. Derek Hodgson, the Executive Director of The Petroleum Institute to the Mines campus;

*NOW, THEREFORE, BE IT RESOLVED* that the Board of Trustees of the Colorado School of Mines reaffirms its vigorous commitment to the success of The Petroleum Institute.

Foundation Board Appointments. Trustee Nyikos reported that the appointments of Trustees Tschatschula and Wagner to the Colorado School of Mines Foundation Board will expire on June 30, 2005. Trustee Coors made a motion, seconded by Trustee Evans, that Trustees Tschatschula and Wagner be re-appointed to the Foundation Board. Motion carried.

Changes to the CSM Alcohol Policy. Vice President Chevront reviewed the existing Board of Trustees approved CSM Alcohol Policy and proposed several additions/changes to the policy and related procedures. The proposed policy changes were: 1) Colorado School of Mines will not approve Greek functions at which alcohol is served or available; 2) Alcohol is not permitted in the Residence Halls at CSM, including any facility used as a residence hall; 3) A licensed third-party vendor is required for the distribution and regulation of alcohol at any approved campus function at which alcohol is available; 4) For any faculty or staff function at which alcohol is available, in addition to the existing approval process, the appropriate Vice President must approve the request prior to the function being held. Vice President Chevront indicated he and his staff had met with various student leadership groups to discuss these proposed changes. Mr. DeFilippo asked if implementation of these changes would result in driving students off-campus to drink, potentially causing problems with drinking and driving; he also questioned whether there might be alternative ways to put more responsibility for this issue onto the students. Trustee Evans and Nyikos voiced support for the concept of doing everything possible to make this an issue of personal responsibility. Vice President Chevront indicated that he has asked Student Development and Academic Services staff to do a benchmark study on student drinking habits. Trustee Evans suggested that the Board may need legal advice on this issue. Trustee Coors remarked that he will recuse himself from any vote on this issue. Trustee Tschatschula recommended deferring this item until the next Board meeting and the Board concurred.

Request for Enterprise Status. Vice President Moore reported that in 2004 the Colorado General Assembly passed Senate Bill 04-189 enabling public higher education governing boards to designate their respective institutions as TABOR-exempt enterprises. Vice President Moore presented an analysis based on the current criteria for enterprise status and asked the Board to adopt the following Resolution:

*BE IT RESOLVED* that the Board of Trustees of the Colorado School of Mines hereby designates the Colorado School of Mines as an enterprise, effective July 1, 2005, for purposes of Article X, Section 20 of the Colorado Constitution.

After discussion by the Board, Trustee Hutson made a motion, seconded by Trustee Wagner, that the Resolution be approved. Motion carried.

Faculty Handbook Recommendations. Executive Vice President Middleton introduced the proposed changes to the Faculty Handbook as recommended by the Handbook Committee. He indicated that most of the Committee's work had been focused on clarifying a number of issues related to non-tenure track faculty. The Faculty Handbook Recommendations will be on the agenda of the next Board meeting as an action item. Executive Vice President Middleton indicated he would be happy to respond to any questions.

Hydrology Degree Proposal. Executive Vice President Middleton introduced a discussion paper on the prospect of Mines offering a set of graduate degrees in hydrology. He introduced Dr. Eileen Poeter and Dr. John McCray who were instrumental in

developing the proposal. Dr. Middleton indicated that the concept has been evolving for some time and has been recommended by the Faculty Senate and Graduate Council. The Trustees remarked that these degrees would address a major issue for Colorado and the western states and remarked that the proposal was very well thought-out. The Trustees indicated that Dr. Middleton should share the proposal with the Chief Academic Officer at the Colorado Commission on Higher Education (CCHE) for an opinion in regard to role and mission compliance. The Trustees thanked Drs. Poeter and McCray for their involvement and for attending the meeting.

Recreation Center Update. Vice President Chevront indicated that the Foundation has purchased the final house on the block and thanked Linda Landrum, Anne Walker and David Wagner for their work to secure the property. He further reported that the Golden Planning Commission had approved the needed street closures, due to the efforts of President Trefny, Mr. Timothy Cake and Mr. Paul Leef. President Trefny remarked that the School has signed a Memorandum of Understanding with the neighboring historic district to work together on issues related to the implementation of the Campus Master Plan. Vice President Chevront indicated that he will bring a proposal to the Finance Committee in regard to moving forward with the aquatics center portion of the construction, along with a proposal regarding how to proceed with the last piece of funding for the project. He indicated that he hoped construction can start in June or July.

Foundation Report. Ms. Linda Landrum, Managing Director of the Colorado School of Mines Foundation, presented a report on the status of the endowments, based on the NACUBO FY2004 Survey. As of June 30, 2004 Mines had endowments of 129.5M, ranking it 130th out of 670 institutions that participated in the survey. Considering endowment assets per full-time equivalent students, Mines ranked 17<sup>th</sup> among public institutions. She indicated that the return for FY04 was 18.3% and that the good return is due to asset allocation and diversification.

Ms. Landrum indicated the Foundation had gifted two of the properties needed for the Recreation Center project to the School, and thanked Trustee Craig for her advice on working with the seller of the last property needed.

Ms. Landrum indicated that the Foundation has hired a new auditor, EKS&H.

Ms. Landrum thanked the Trustees for reappointing Trustees Tschatschula and Wagner to the Foundation Board.

Executive Session. Trustee Tschatschula made a motion, seconded by Trustee Craig, to go into Executive Session as authorized by §24-6-402(3)(b), C.R.S.(2004) to discuss promotion and tenure recommendations. Motion carried.

Promotion and Tenure Decisions. The Board reconvened in regular session. Trustee Wagner made a motion, seconded by Trustee Craig, that the following Promotion and Tenure decisions be approved:

John Dorgan (Chemical Engineering) promoted to Professor.

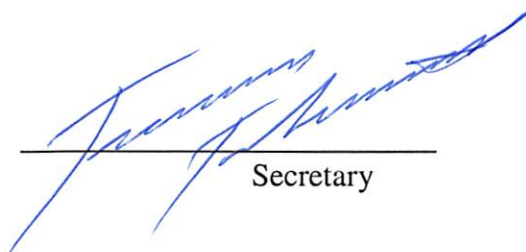


J. Thomas McKinnon (Chemical Engineering) promoted to Professor.  
Joel Bach (Engineering) awarded tenure and promoted to Associate Professor.  
Mark Lusk (Engineering) promoted to Professor.  
Marcelo Simoes (Engineering) awarded tenure.  
Terry Bridgman (Mathematical and Computer Sciences) promoted to Lecturer.  
Dinesh Mehta (Mathematical and Computer Sciences) promoted to Professor.  
Cyndi Rader (Mathematical and Computer Sciences) promoted to Senior Lecturer.  
Mark Kuchta (Mining Engineering) awarded tenure.  
Charles Durfee (Physics) awarded tenure and promoted to Associate Professor.  
Jeff Squier (Physics) awarded tenure.

Motion carried.

Trustee Wagner made a motion, seconded by Trustee Evans, that the meeting be adjourned. Motion carried.

Meeting adjourned at 12:20 p.m.



Secretary

## **RECORD OF PROCEEDINGS**

---

---

Golden, Colorado

May 12, 2005

On May 6, 2005 three action items were distributed electronically to Trustees Coors, Craig, DeFilippo, Hutson, Nyikos, Tschatschula, Wagner and Student Trustee Gross for their consideration.

Approval of Graduation Lists. Executive Vice President Nigel Middleton presented the graduation lists for the May 13, 2005 commencement; the lists were approved by the Faculty Senate at its May 3, 2005 meeting. The following resolution was submitted by Dr. Middleton for Board approval:

*BE IT RESOLVED* that the Board of Trustees of Colorado School of Mines approved the graduation lists for the May 13, 2005 ceremony as submitted.

Trustees Coors, Craig, DeFilippo, Hutson, Nyikos, Tschatschula, and Wagner voted to approve the resolution as presented.

Hydrology Degrees. Executive Vice President Middleton introduced a Discussion Paper at the April 1, 2005 Board meeting on the prospect of Mines offering a set of graduate degrees in hydrology. Since that meeting, Dr. Middleton's office submitted the Discussion Paper to CCHE for determination of role and mission compliance. Dr. Middleton received a letter from CCHE (dated April 19, 2005) approving the proposed Master of Science and Doctor of Philosophy degrees in Hydrology. Dr. Middleton submitted the following resolution for Board approval:

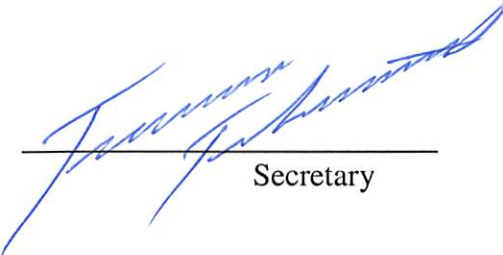
*BE IT RESOLVED* that the Board of Trustees of Colorado School of Mines approves the addition of the following degrees: Master of Science in Hydrology and Doctor of Philosophy in Hydrology.

Trustees Coors, Craig, DeFilippo, Hutson, Nyikos, Tschatschula, and Wagner voted to approve the resolution as presented.

Internal Audit Charter. Vice President Moore presented the Charter for the Department of Internal Audit. The Board's Budget and Finance Committee recommended approval of the following resolution:

*BE IT RESOLVED* that the Board of Trustees of Colorado School of Mines establishes the Department of Internal Audit and approves its Charter as submitted.

Trustee Coors raised questions about the Charter. Trustee Wagner made a motion, seconded by Trustee Hutson, that consideration of this item be deferred to the next Board meeting. Motion carried.



---

Secretary

# **RECORD OF PROCEEDINGS**

---

---

Golden, Colorado

June 2, 2005

The Board of Trustees met in regular session on June 2, 2005 in the Coors Board Room.

Present: Trustees Coors, Craig, DeFilippo, Hutson, Nyikos, Tschatschula, Wagner, and Student Trustee Gross. Advisory Board members Avery, Grewcock, James, and Truly.

Also in attendance President Trefny, Vice Presidents Chevront, Han, and Moore; Associate Vice Presidents Montez, Romig, Sacks and Young; and other staff members and visitors.

Trustee Nyikos presided.

Approval of Minutes. Regarding the minutes of the April 1, 2005 meeting, Trustee DeFilippo noted a typographical error on page four. Regarding the minutes of the May 12, 2005 electronic meeting, Trustee DeFilippo noted Trustee Evans' name should be deleted and Trustee DeFilippo's name inserted. Trustee Wagner made a motion, seconded by Trustee DeFilippo, that the minutes of both meetings of the Board of Trustees be approved as corrected. Motion carried.

President of the Board's Report. Trustee Nyikos thanked the members of the Board and the administration for the cards, flowers, and expressions of support during his recent recuperation.

Trustee Nyikos welcomed the members of the Advisory Board who were in attendance and thanked them for their commitment to the School.

Trustee Nyikos announced that President Trefny had informed the Board of his intention to retire on July 31, 2006. Trustee Nyikos expressed the Board's appreciation and admiration for Dr. and Mrs. Trefny. He further remarked on President Trefny's 28 years of service to the School and the many, significant contributions he has made. Trustee Nyikos indicated that there will be a public announcement on Monday in order to give President Trefny time to make personal notifications. Trustee Nyikos remarked that the Board has begun discussions regarding the need for a presidential search and will keep the campus informed as those discussions move forward.

President's Report. President Trefny thanked Trustee Nyikos for his gracious remarks and commented on his bittersweet feelings related to his retirement. He indicated that he had given a lot of thought to his decision and he looked forward to the selection of

a capable successor to carry on the work of the Board of Trustees, the Advisory Board and the campus. He indicated that he and Mrs. Trefny were committed to doing everything possible in the next fourteen months to ensure a smooth transition.

President Trefny indicated that both Senator Allard and Representative Beauprez had hosted town meetings on the Mines campus recently.

President Trefny reported on a successful E-Days celebration.

President Trefny reported that Fort Hayes had dropped out of the Rocky Mountain Athletic Conference and Western New Mexico State has been added.

President Trefny reported on another successful reception for the oil and gas industry, graciously hosted by Mr. Mick Merelli.

President Trefny reported on the success of commencement and the many associated events. Trustee Tschatschula remarked on how proud he was of the Mines commencement ceremony, as compared to others he has attended.

President Trefny remarked on the success of the Athletics dinner and auction on May 20, which raised over \$130,000 for the athletics program.

President Trefny reported that Dr. David Munoz recently attended the DaimlerChrysler and UNESCO Mondialogo Engineering Award presentation in Berlin. A collaborative project between Mines and the Universidad Tecnológico Centroamericana in Honduras received a prize recognizing the students' design for a water and sanitation system in Colinas de Suiza, Honduras.

President Trefny reported on the status of the negotiations regarding the Los Alamos National Laboratory contract. He reported that both of the leading teams are interested in having Mines involved in their bid.

President Trefny remarked on the positive relationship the School is enjoying with the City of Golden, as exemplified by the recent issues related to the construction of the Recreation Center.

President Trefny reported on an article in a recent issue of the *Chronicle of Higher Education*, featuring an interview with Mr. Bill Funk from Korn Ferry in which Mr. Funk commented on his involvement in previous presidential searches at Mines. President Trefny is working with Trustee Wagner and General Counsel Anne Walker to frame a response to the article.

Financial Report. Vice President Moore reported that it is still uncertain how much of the Petroleum Institute funds will need to be used for overall campus operations. He remarked that many people on campus are working very hard on the Banner Project. The School has paid back \$218,085 of the funds it borrowed from the Petroleum Institute

reserves for this project. Regarding the financial statements, Vice President Moore indicated that there were no concerns to bring to the Board's attention.

Internal Audit Charter. Trustee Hutson made a motion, seconded by Trustee Wagner, to table this agenda item to the next meeting. Motion carried.

Awards Committee Recommendations. President Trefny reported that both Governor Owens and Dr. Daniel Yergin had to decline the invitation to speak at the December commencement ceremony. The Awards Committee recommended three additional names for consideration, in the order listed: Dr. Raymond Orbach; Dr. Craig Barrett; and Mr. Wayne Murdy. Trustee DeFilippo made a motion, seconded by Trustee Hutson, that these recommendations be approved. Motion carried.

Faculty Handbook Recommendations. Associate Vice President Arthur Sacks presented the recommendations for changes to the Faculty Handbook, which were first distributed at the April 1, 2005 meeting of the Board. Trustee DeFilippo asked that in Section 6.1.1 that the phrase "because of the importance that CSM places on teaching" be retained. Trustee DeFilippo made a motion, seconded by Trustee Tschatschula, that the proposed changes be approved with the change suggested by Trustee DeFilippo. Motion carried.

Recreation Center Financing. President Trefny introduced a proposal regarding funding of the Recreation Center. Trustee Wagner remarked that the Budget and Finance Committee of the Board has been working with Vice President Chevront on this proposal. After lengthy discussion, Trustee Craig made a motion, seconded by Trustee Hutson, that the following resolution be approved. Motion carried.

*WHEREAS*, the planned Recreation Center is the centerpiece of Mines' sports and athletics master plan and will serve as a center for student activity, invigorating the rich interplay of academics and extracurricular activities that is a hallmark of Mines' distinctive educational environment; and

*WHEREAS*, significant efficiencies will be achieved by completing Phase I and Phase II of the planned project simultaneously; and

*WHEREAS*, \$22,011,811 of the \$25,000,000 total project cost will be available by June 30, 2005; and

*WHEREAS*, an additional \$1,942,320 in pledges or verbal commitments will be available by June 30, 2009; and

*WHEREAS*, the Colorado School of Mines is committed to raising the balance of funds needed through additional gifts and increased student fee collection as necessary;

*THEREFORE*,

***BE IT RESOLVED*** that the Board of Trustees of the Colorado School of Mines agrees to seek a loan of up to \$3,000,000, in the aggregate, from the Colorado School of Mines Foundation to complete financing for construction of Phase I and Phase II of the Recreation Center.

***BE IT FURTHER RESOLVED*** that Colorado School of Mines will pay interest on the unpaid balance of said loan throughout the life of the loan at a rate to be determined by the Colorado School of Mines Foundation.

Resolution Regarding Referendums C and D. After discussion, the Trustees decided this resolution required additional thought and discussion and agreed to table it to the next meeting.

2005-06 Tuition Rates and 2005-06 Budget. Vice President Moore introduced a proposal for the 2005-06 tuition and fee rates. The Board will need to meet again later this month to approve a budget. Vice President Moore presented a new methodology for the establishment of both undergraduate and graduate tuition rates, based on information obtained over the last two years in the NACUBO "Cost of College" study. This proposed methodology has been reviewed and approved by the Board's Budget and Finance Committee and the CSM Budget Committee. The Trustees commended Vice President Moore and his staff for the work that went into this proposal. Trustee Hutson made a motion, seconded by Trustee Wagner, that the following resolution be approved. Motion carried.

***BE IT RESOLVED***, that the Board of Trustees of the Colorado School of Mines hereby approves the FY2005-06 Tuition Rates, Student Fees, and Other Charges as presented by Staff on June 2, 2005.

City of Golden Easements, Hazel Property Exchange and Easement, Jefferson County Sewer Line Easement. Trustee DeFilippo made a motion, seconded by Trustee Hutson, that the following resolutions presented by staff regarding these three agenda items be approved. Motion carried.

***BE IT RESOLVED***, that the Board of Trustees of the Colorado School of Mines hereby approves of the following action:

- 1) CSM's dedication to the City of Golden (via quit claim deed) the newly constructed and realigned Elm Street extension behind the Student Center, as described in the attached property description;
- 2) CSM's dedication to the City (via quit claim deed) the small section of West Campus Road located north of the residence halls between Elm Street and Maple Street, as described in the attached property description;
- 3) CSM's grant to the City of a right of way for the eventual construction of a street that will connect Elm Street to 14th Street, as described in the attached property description;

- 4) CSM's grant to the City of a utility easement for purposes of maintenance of water and sewer infrastructure on West Campus Road, as described in the attached property description;
- 5) CSM's grant to the City of a construction license for purposes of constructing and installing a water pipeline in certain areas of campus; and
- 6) CSM's grant to the City of an easement for purposes of installing and maintaining a water pipeline at the CSMRI site, Brooks Fields and within CSM's property boundary along 19th Street.

\*\*\*

***BE IT RESOLVED***, that the Board of Trustees of the Colorado School of Mines hereby approves of the following action:

- 1) CSM's termination of its current easement that crosses through property owned by Gregory and Cynthia Hazel, a private residence and lot at 1219 12th Street on the property;
- 2) CSM's provision of a quit claim deed to the Hazels for the property described in the Parcel 1 Description in the attached Exhibit A;
- 3) CSM's acquisition (via quit claim deed) of the portion of the Hazel property described in the Parcel 2 Description in the attached Exhibit A; and
- 4) CSM's granting of a 12 foot access easement to the Hazels which will permit the Hazels to cross CSM property via the gravel road portion of the property between the newly proposed western boundary of the Hazel property and the future CSM walkway, allowing vehicle access to the Hazels' backyard, as illustrated in the Parcel Map in the attached Exhibit A.

\*\*\*

***BE IT RESOLVED***, that the Board of Trustees of the Colorado School of Mines hereby approves of the granting of an easement to Jefferson County for the purpose of installing a new sanitary sewer line on Colorado School of Mines property at the location identified in the Property Description attached hereto.

**Update on 120 Credit Hour Issue.** Vice President Moore reported that the 120 credit hour issue with the Colorado Commission on Higher Education has been resolved, through the efforts of President Trefny and Executive Vice President Middleton.

**Admissions and Enrollment Reports.** Associate Vice President Young presented the Admissions report for fall 2005. He reported that two years ago the Admissions Office began an aggressive effort to meet the enrollment goals in the Strategic Plan. The new programs focused both on increasing applications and increasing yield. The strength of the Fall 2005 class indicates that these efforts are yielding positive results, while maintaining quality. In response to a question regarding whether there will be space for this year's large freshman class, Vice President Chevront reported on the work being done to provide housing and Associate Vice President Sacks reported on the work being done to add sufficient sections. Faculty Senate President Romberger expressed his



concern that class sizes will increase and quality will be lost. President Trefny remarked on the large number of new faculty hires which will help address this issue.

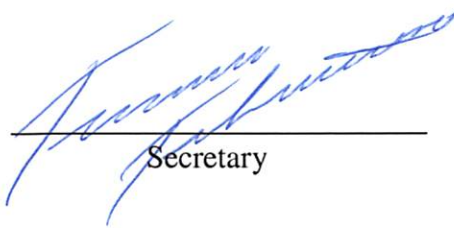
Registrar's Report. Registrar Medley remarked that most class sizes will not be increasing this fall. She presented highlights from the Spring 2005 Registrar's Report, which shows improving retention and graduation rates.

Regular Reports. There were no questions on the regular written reports.

Other Business. Trustee Nyikos recognized Dr. Samuel Romberger on the completion of his term as Faculty Senate President.

Trustee Wagner made a motion, seconded by Trustee Craig, that the meeting be adjourned. Motion carried.

Meeting adjourned at 4:30 p.m.

  
Secretary

# **RECORD OF PROCEEDINGS**

---

---

Golden, Colorado  
June 24, 2005

The Board of Trustees met in special session on June 24, 2005 in the Coors Board Room.

Present: Trustees Coors, Craig, DeFilippo, Hutson, Nyikos (via teleconference), Tschatschula, and Wagner. Absent: Student Trustee Gross

Also in attendance President Trefny (via teleconference), Executive Vice President Middleton and Vice President Moore; and other staff members and visitors.

Trustee Nyikos presided.

Executive Session. Trustee DeFilippo made a motion, seconded by Trustee Wagner, to go into Executive Session to discuss the Presidential Search as authorized by §24-6-402 (3)(b), C.R.S. (2004). Motion carried.

Trustee DeFilippo made a motion, seconded by Trustee Wagner, that the Trustees reconvene in special session. Motion carried.

CSM Budget and Foundation Budget Request. Vice President Moore reported that the Budget and Finance Committee of the Board met on June 21, 2005 to consider the 2005-06 budget for CSM. The proposed budget is recommended by the School's Budget Committee and has been approved by President Trefny.

In response to a question about faculty start-up funds, Executive Vice President Middleton indicated that there is great variance from discipline to discipline. In experimental areas, the start-up package costs are very high. Trustee Coors inquired as to whether the new faculty hires will alleviate the strain on the faculty. Executive Vice President Middleton indicated it will greatly assist in the overall deployment of faculty. Trustee DeFilippo inquired as to how the proposed 4% compensation increase for faculty compares to other institutions. Vice President Moore responded that it will probably be around the median for Colorado higher education institutions. In past years, the Board had adopted a practice of trying to match faculty compensation increases with the salary increases mandated for classified staff in order to maintain parity. Trustee Wagner suggested that this parity policy should be reviewed annually. In response to a question about the competitiveness of CSM faculty salaries, Executive Vice President Middleton reported that Mines is generally competitive at the assistant professor level, 10% to 15% lower than national norms at the associate professor level, and more than 15% lower at the professor level. He indicated it would take more than \$2,000,000 to bring all faculty salaries up to national norms. He also indicated that such an effort would need to take into consideration total compensation, not just salary. In response to a question, Executive Vice President gave an overview of the faculty evaluation process.

Trustee Hutson remarked that this budget once again relies on Petroleum Institute funds, but commented that there is a multi-year plan in place with the new tuition structure to wean the School off of the use of the reserve funds for operating expenses. Vice President Moore remarked that the goal is to not require the use of the Petroleum Institute funds by 2009. Trustee DeFilippo inquired about whether there was a way to encourage the Alumni Association to become more financially self-sufficient. President Trefny remarked that the new director is looking at additional fundraising opportunities, and that the goal is to have responsibility for the Executive Director's salary return to the Alumni Association. President Trefny remarked on the progress that has been made in implementing the Affiliation Agreement and building a closer working relationship with the Alumni Association. The Trustees suggested that it would be helpful to see a report on the status of the Affiliation Agreement.

Trustee Coors made a motion, seconded by Trustee Hutson, that the following resolutions be approved:

*WHEREAS*, the Colorado School of Mines Foundation Board has requested that the Trustees of the School officially review the annual budget request for unrestricted funds from the Foundation; and

*WHEREAS*, the budget request has been reviewed and approved by President John U. Trefny and the Budget and Finance Committee of the Board of Trustees;

*NOW, THEREFORE, BE IT HEREBY RESOLVED* that the Board of Trustees of the Colorado School of Mines hereby approves the proposed unrestricted funds budget request from the Colorado School of Mines Foundation for the 2005-06 fiscal year.

\*\*\*

*BE IT HEREBY RESOLVED* that the Board of Trustees of the Colorado School of Mines hereby approves the 2005-06 Operating Budget for the School as proposed by the CSM Budget Committee, and recommended by President John U. Trefny and the Budget and Finance Committee of the Board of Trustees.

Motion carried.

Other Business. Trustee Coors made a motion, seconded by Trustee DeFilippo, that Ms. Carol Chapman be charged with hiring and supervising a suitable person to staff the presidential search. Motion carried.

Trustee Wagner made a motion, seconded by Trustee DeFilippo, that the meeting be adjourned. Motion carried.

Meeting adjourned at 3:00 p.m.

  
\_\_\_\_\_  
Secretary

## **RECORD OF PROCEEDINGS**

---

---

Golden, Colorado  
August 26, 2005

The Board of Trustees met in regular session on August 26, 2005 in the Coors Board Room.

Present: Trustees Coors, Craig, DeFilippo (via teleconference), Hutson (via teleconference), Nyikos, Tschatschula, Wagner, and Student Trustee Cornell.

Also in attendance President Trefny, Executive Vice President Middleton, Vice Presidents Chevront, Han, and Moore; Associate Vice Presidents Montez, Romig, Sacks and Young; and other staff members and visitors.

Trustee Nyikos presided.

Approval of Minutes. Trustee Craig made a motion, seconded by Trustee Wagner, that the minutes of the June 2, 2005 regular meeting and the June 24, 2005 special meeting be approved as submitted. Motion carried.

President of the Board's Report. Trustee Nyikos acknowledged Dr. Bruce Honeyman on his recent election as Chair of the Faculty Senate and also welcomed Colorado School of Mines Alumni Association President Mr. Alan Mencin.

Trustee Nyikos reported on a meeting of the chairpersons of the State's higher education institutions convened by CCHE Executive Director Rick O'Donnell. The discussion at that meeting centered around Referenda C and D. Trustee Nyikos read the following proposed Resolution:

*Resolution in Support of The Colorado Economic Recovery Act  
Referenda C and D*

*The Board of Trustees of Colorado School of Mines resolves as follows:*

*The passage of The Colorado Economic Recovery Act, Referenda C and D on the November 1, 2005 election ballot will enable the State of Colorado to make expenditures in its system of public higher education. Those expenditures include support for the College Opportunity Fund, fee for service contracts, financial aid, and controlled maintenance and capital construction on our college campuses; and*

*Therefore, the Board of Trustees declares its support of Referenda C and D.*

*This Resolution shall be effective immediately upon adoption.*

*INTRODUCED, ADOPTED AND APPROVED on August 26, 2005.*

The resolution was accepted by acclamation.

Trustee Nyikos also reported that the Board has established a Committee on Presidential Evaluation and Compensation. Trustees Craig, Tschatschula and DeFilippo will serve on the Committee with Trustee Craig acting as Chair.

President's Report. President Trefny remarked on the undefeated record of the women's soccer team, on the occasion of their winning their first game. President Trefny also reported that the time of the football game against the University of Northern Colorado had been changed to 3:00 p.m. to allow it to be televised on Altitude.

President Trefny reported on his trip in June to New Orleans and Florida, which included meetings with alumni and donors, as well as a meeting of the NCAA in Orlando.

President Trefny reported on his presentation at the Mines reception held August 1 in conjunction with the Colorado Oil and Gas Association Conference. The reception was attended by more than 200 individuals.

President Trefny reported on his meeting with the El Pomar Foundation on August 4.

President Trefny reported on his presentation at the Biosciences Forum on August 9. Other speakers included Mr. Hank Brown, Dr. Larry Penley, and Representative Bob Beauprez.

President Trefny reported on a recent visit by the Daniels Fund to the campus to discuss K-12 outreach programs.

President Trefny reported on the Korbel Dinner, where he and Mrs. Trefny were guests of Mr. and Mrs. Ralph Peterson.

President Trefny reported on the groundbreaking ceremony for the new Recreation Center. Mr. and Mrs. John Lockridge, who have funded the Lockridge Arena in the Center, were in attendance, as was Trustee Tschatschula. The groundbreaking ceremony was preceded by a luncheon for the Lockridges and other donors.

President Trefny reported that he gave the welcoming address at a recent meeting on oil and gas development hosted by the Department of Energy. He also had the honor of introducing Mayor Hickenlooper as the luncheon speaker at the event.

President Trefny remarked that the School continues to gain attention for its energy-related initiatives.

Financial Report. Vice President Moore reported that census date is September 7, so there is no actual data on revenue to report yet.

Vice President Moore reported that the implementation of the College Opportunity Fund stipends has generated over 1,000 telephone calls from parents seeking clarification.

Vice President Moore reported that a new Controller has been hired. Ms. Kirsten Volpi was previously assistant vice president and controller at Rensselaer Polytechnic Institute (RPI).

Vice President Moore reported that the Legislative Audit Committee will meet on August 29 to consider the higher education enterprise designations, and he provided an update on the fee-for-service negotiations.

Vice President Moore reported that 1.75M in reserves was used to balance the 2004-05 budget.

Administration of Oath of Office. The Oath of Office was administered to Student Trustee Laurie Cornell.

Presidential Search. Trustee Nyikos read the following statement into the record:

*Our Board marks today with two special matters: the coming retirement of John Trefny as President, and the job of securing a new President. It has been said, rightly so, that there is no more important decision this or any other university board can make than the selection of the chief officer, manager, and academic leader.*

*Accordingly, we take our task to heart with both full authority and responsibility. Today we share with you what has been done and what is planned as to the search process and timetable. First, we plan not to hire an outside search firm. We believe we know how to find outstanding people. This will amount to considerable cost saving.*

*Secondly, the Board of Trustees will act as the Search Committee. We will consult with and listen to all campus constituencies on a systematic and organized basis. We will include advertising announcements, communications with those companies which have been affiliated with our School, and a survey of leaders from the academic world and professional societies in science and engineering.*

*All of this process will comport with applicable state and federal law. We are determined to insure the appointment of a strong leader with proven managerial skills. A person who will understand our values and culture, what our future requires and what our strategic plan lays out.*

*We have chosen this course with deep reflection and care. We believe that the times demand our best efforts as well as a break with orthodoxy.*

*A final word. Much has already been said about John Trefny. He has served CSM with unflagging energy and deep affection for nearly 30 years. This is a career hard to come by in our academic culture today. He accepted his post at a time of need and set about to establish stability and sound planning. We will draw upon his energies for one more year.*

*John, on behalf of all of us I say publicly – “Well done, Mr. President, and God Bless you and Sharon.”*

Each of the Trustees joined Trustee Nyikos in individually expressing their appreciation to President and Mrs. Trefny for their dedication and service to the School. President Trefny thanked the Trustees and remarked on the collective work of all members of the Mines community. Faculty Senate President Bruce Honeyman also expressed the faculty’s appreciation for President Trefny’s service to the School. Dr. Honeyman remarked that the faculty are the core of the School and that they wish to be an integral part of the search, rather than serve in a consultancy role.

Awards Committee Recommendations. President Trefny reported that Dr. Raymond Orbach is confirmed as the December commencement speaker. In addition, Mr. Meng Ersheng has indicated he plans to travel to Golden to receive his honorary degree in December. The Awards Committee recommends inviting Colonel Eileen Collins to receive an honorary degree in December. If Colonel Collins is unable to accept, the Committee recommends inviting Mr. Thomas A. Petrie. Furthermore, the Awards Committee recommends Mr. Bryan Cooney and Ms. Louise Wildeman for the Mines Medal. Regarding the May 2006 commencement, the Awards Committee recommended the following individuals for consideration as commencement speaker: Dr. Craig Barrett, Mr. Wayne Murdy and Mr. Thomas Petrie. The Committee also discussed inviting a high-ranking member of the Administration, such as Secretary of State Rice, as the May 2006 commencement speaker. The Trustees expressed their appreciation for the work of the Awards Committee. Trustee Craig made a motion, seconded by Trustee Coors to proceed with the recommendations of the Awards Committee. Motion carried.

Operating Budget Decision Items for 2006-07. After a presentation by Vice President Moore, Trustee Wagner made a motion, seconded by Trustee Craig, that the following resolution be approved. Motion carried.

*WHEREAS, by statute, the Colorado School of Mines has until February 15, 2006 to submit its plan for resident and nonresident tuition increases for 2006-07 to the Colorado Commission on Higher Education, the Joint Budget Committee, and the Education Committees of the Senate and House of Representatives.*

*WHEREAS, the executive branch of the State of Colorado is requesting budget decision items and other information by September 4, 2005.*

*WHEREAS, there are a number of unknown factors at the present time, in terms of mandated costs, inflation, future outlook for state funding, etc.*

*BE IT RESOLVED, that the Board of Trustees of the Colorado School of Mines hereby approve the submission of the following three budgetary decision items for the 2006-07 State budget.*

- 1) *Full-funding through the fee-for-service program for the increase in the number of resident students served since 2000-01. This is projected to cost \$4,174,074.*

- 2) *Full-funding through the fee-for service program for all mandated costs. These costs are currently projected at \$3,440,000.*
- 3) *Changing the full-time tuition charge to resident students, so that the full-time tuition rate begins when a student enrolls for 13 credit hours.*

*DONE AND SIGNED in an open meeting of the Board of Trustees of the Colorado School of Mines in Golden, Colorado, on this 26th day of August, 2005.*

Capital Construction and Controlled Maintenance Budget Requests. Following discussion of the School's capital construction and controlled maintenance needs, Trustee Wagner made a motion, seconded by Trustee Coors, that the following resolution be approved:

*BE IT RESOLVED, that the Board of Trustees of the Colorado School of Mines hereby*

*Approve a capital construction budget request for 2006-07, wherein the first priority project is the completion of the CTLM Addition for \$1,920,719 and the second priority is a request for \$3,397,375 for repairs and improvements to the Green Center,*

*Approve three controlled maintenance projects for funding in 2006-07. In priority order these projects are: (1) Brown Hall HVAC Improvements for \$1,573,670, (2) Campus Secondary Electrical Repairs for \$786,619, and (3) Campus Waterproofing for \$510,360.*

*DONE AND SIGNED in an open meeting of the Board of Trustees of the Colorado School of Mines in Golden, Colorado, on this 26<sup>th</sup> day of August, 2005.*

Vice President Moore also reported that in regard to self-funded projects, CCHE has requested the School have a Board-approved five year plan. Trustee Wagner made a motion, seconded by Trustee Coors, that the five year plan previously submitted to the Board of Trustees be approved. Motion carried.

2006 Meeting Schedule. The Trustees reviewed and approved the proposed 2006 meeting schedule.

Institutional Advancement Report. Vice President Han presented the fundraising results for Fiscal Year 2005. He reported that the annual giving program showed positive trends, with increasing membership in the President's Council and the Guggenheim Society. On the corporate side, Vice President Han reported that corporations are generally putting more restrictions on their donations. He also reported on some notable gifts made during the last fiscal year, and asked the Trustees to reserve October 14 on their calendars for the Mines Century Society dinner. Vice President Han also reported that he and President Trefny will be traveling to South America in September.



Advisory Board. President Trefny reported that the terms of Advisory Board members Mr. Nathan Avery, Mr. Robert McKee, and Admiral Richard Truly have expired. All have indicated a willingness to continue their service. The Trustees asked President Trefny to contact the Governor's office to request the re-appointment of these Advisory Board members. Regarding new members of the Advisory Board, Trustee Craig will spearhead collecting names of potential nominees from the Trustees. Trustee Coors remarked that he has been in touch with Advisory Board member Mr. Ralph Peterson, and that the new system of having each Trustee serve as a personal liaison with an Advisory Board member is working well.

Travel Policy. Vice President Moore provided background information on SB05-132, which includes a provision allowing a higher education institution to exempt itself from certain state travel rules, if the governing board has its own travel policy. Vice President Moore indicated that he plans to bring a proposed travel policy to the Board later this fall for consideration.

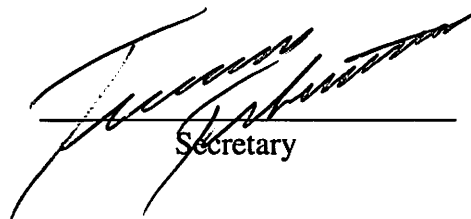
Regular Reports. There were no questions regarding the regular written reports.

Other Business. Dr. Bruce Honeyman, the new President of the Faculty Senate, asked to speak. Dr. Honeyman announced the names of the current members of the Senate and thanked Executive Vice President Middleton and Associate Vice President Sacks for their regular attendance at the Faculty Senate meetings. He indicated that the Senate plans to expand and enhance its advocacy role, and that the emergent issue is the role of the faculty at Mines. Dr. Honeyman stated that the essence of the School is an amalgam between the faculty and students, and that all decisions should reference that amalgam. He further indicated that there was broad and deep concern among the faculty about what they perceive as a diminished role for the faculty and a degradation in faculty and student life. He expressed concern about the growth in undergraduate enrollment and in the failure of the search for the Vice President for Research. Dr. Honeyman reiterated the importance of including faculty representatives on the search committee. Trustee Nyikos thanked Dr. Honeyman for his input.

Executive Vice President Middleton introduced Dr. Laura Pang, who was recently named as the permanent director of the Division of Liberal Arts and International Studies. The Trustees congratulated Dr. Pang on her appointment.

Trustee Wagner made a motion, seconded by Trustee Craig, to go into Executive Session to discuss the Presidential Search as authorized by §24-6-402 (3)(b), C.R.S. (2004)  
Motion carried.

Meeting adjourned at 12:05 p.m.

  
Secretary

## **PRESIDENTIAL REVIEW & COMPENSATION COMMITTEE**

**Committee Charge:** The CSM Presidential Review & Compensation Committee will be responsible for the President's Yearly Review Process and the President's Compensation Package.

**Committee Composition:** The President of the Board of Trustees will appoint three, voting members of the Board of Trustees at the first Board Meeting of the fall term to the Presidential Review & Compensation Committee for a period of one year.

**Committee Responsibilities:** The responsibilities of the CSM Presidential Review & Compensation Committee are divided into two categories.

### **Goals and Objectives of the President.**

Develop annual goals jointly with the President and the Board of Trustees for consideration at the first Board Meeting of the fall term.

Provide a review of the performance of the President against the goals by the last Board meeting of the spring term.

Recommend to the Board at the last Board meeting of the spring term a compensation recommendation.

### **Compensation and Benefits Review.**

Benchmark the compensation and benefits for the President of the Colorado School of Mines against peer universities.

Recommend a compensation and benefits package to the Board of Trustees using the benchmark recommendation as required.

Develop severance package recommendations as required.

*Adopted: August 26, 2005*

*Certification by Attorney*

TO: Terrance Tschatschula, Secretary  
Board of Trustees, Colorado School of Mines

FROM: Anne Stark Walker  
General Counsel, Colorado School of Mines

DATE: October 5, 2005

RE: Colorado School of Mines Board of Trustees Special Meeting on  
September 21, 2005 – Executive Session

---

This statement is made in compliance with § 24-6-402(2)(d.5)(I)(B), C.R.S., for inclusion in the minutes of the above-referenced meeting. At the above meeting, the Board voted to hold an executive session for the publicly announced purpose of conferring with its attorney, Anne Stark Walker, concerning the presidential search. In my opinion, the entire unrecorded discussion in that executive session constituted a privileged attorney-client communication.

  
General Counsel, Colorado School of Mines

**Certification of Executive Session**

TO: Terrance Tschatschula, Secretary  
Board of Trustees, Colorado School of Mines

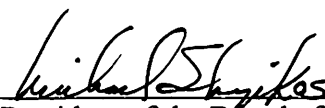
FROM: Michael S. Nyikos, President  
Colorado School of Mines Board of Trustees

DATE: October 5, 2005

RE: Colorado School of Mines Board of Trustees Special Meeting on  
September 21, 2005 – Executive Session

---

This statement is made in compliance with Colorado Revised Statutes §§ 24-6-402(2)(d.5)(I)(A) and 24-6-402(2)(d.5)(I)(B), for inclusion in the minutes of the above-referenced meeting. At the above meeting, the Board voted to hold an executive session for the publicly announced purpose of discussing the presidential search. The executive session was convened pursuant to § 24-6-402(3)(b)(I), C.R.S. I was the chair of the executive session and hereby attest that the entire executive session was confined to the publicly announced topic. I have reviewed the minutes taken during the executive session and attest that the minutes substantially reflect the substance of the discussions during the executive session. A portion of this executive session was not recorded and is not reflected in the minutes because it constituted a confidential and privileged communication with the Board's counsel.

  
\_\_\_\_\_  
President of the Board of Trustees,  
Colorado School of Mines

## **RECORD OF PROCEEDINGS**

---

---

Golden, Colorado  
September 30, 2005

The Board of Trustees met in regular session on September 30, 2005 in the Coors Board Room.

Present: Trustees Craig, DeFilippo, Hutson, Nyikos, Tschatschula, Wagner, and Student Trustee Cornell. Absent: Trustee Coors.

Also in attendance President Trefny, Executive Vice President Middleton, Vice Presidents Chevront, Han, and Moore; Associate Vice Presidents Montez, Sacks and Young; and other staff members and visitors.

Trustee Nyikos presided.

Approval of Minutes. Trustee DeFilippo made a motion, seconded by Trustee Hutson, that the minutes of the August 26, 2005 regular meeting be approved as submitted. Motion carried.

President of the Board's Report. Trustee Nyikos reported that he had attended the fall meeting of Club Twenty in Grand Junction, and that the theme of the meeting was energy.

Trustee Nyikos congratulated President and Mrs. Trefny, who will be honored by the Golden Civic Foundation at their annual event on November 12, in recognition of the improvements in the School's relationship with the community of Golden.

Trustee Nyikos indicated that he would like to make some personal remarks about the presidential search. He asked the campus community to not jump ahead in the process. He remarked that the Board of Trustees is engaged in a very careful, deliberate process. Trustee Nyikos emphasized the importance of confidentiality in the search process and remarked that the Board is receiving guidance on this issue from General Counsel Anne Walker. He commented that the Board will be asking for help as the process moves forward, but in the meantime, asked that the campus try to calm down. Trustee Nyikos remarked that some of the communications the Board had received were not polite, and he expressed his hope that the process can proceed with forbearance and civility.

Board Committee Reports. Trustee Hutson indicated that Vice President Moore will report for the Budget and Finance Committee during his regular report. Trustee Tschatschula reported on behalf of the Presidential Evaluation and Compensation Committee. He has asked for a proposal from a consulting firm to benchmark where CSM is compared to other peer institutions in regard to presidential compensation.

President's Report. President Trefny shared an obituary for Dr. D. Allan Bromley that appeared in *Physics Today*, and reflected that Dr. Bromley and his contributions to the Advisory Board are greatly missed.

President Trefny remarked that he and Mrs. Trefny are honored to have been selected to receive recognition by the Golden Civic Foundation, and indicated that this recognition reflects on the work of many people in the Mines community to improve town/gown relationships.

President Trefny distributed copies of an article that appeared on the front page of today's Denver Post that features the School's humanitarian engineering program and reflects the School's global reach.

President Trefny thanked the City of Golden for once again sponsoring a pizza party on Washington Street to welcome Mines students back to campus.

President Trefny reported on his recent trip to South America and remarked that a great deal of positive work was done to foster the School's university, corporate, alumni, and government relations there. In Santiago, Chile he and Mrs. Trefny were hosted by Mr. Marcus Lima, formerly of Codelco. There were a number of positive meetings in Santiago with alumni, corporations, and other friends of the School. In addition, Mr. Red Conger hosted a dinner for 35 alumni in the area. In Lima, Peru, President Trefny met with Mr. Alberto Benevidez, as well as with officials from the Universidad Catolica about possible collaborations.

President Trefny reported that on September 22 he presented testimony to a Joint Economic Development Committee on the role of university research on economic development.

President Trefny reported that on September 28 he greeted 300 high school counselors who were attending an all-day meeting on campus, coordinated by the Admissions Office.

President Trefny reported that the Registrar's Report will be presented formally to the Board at the October meeting. A preliminary version of the report shows 3,929 students on campus, with significant growth in a number of departments.

President Trefny reflected that this will be the last Board meeting for Vice President Moore, who has accepted the position of Vice President for Finance for the University of Colorado system. President Trefny thanked Vice President Moore for his service and the many, extraordinarily valuable contributions he made during his ten years at Mines. The Trustees joined President Trefny in expressing their appreciation and best wishes to Vice President Moore.

President Trefny introduced Ms. Kirsten Volpi, the new Controller. Ms. Volpi, who was previously the Controller and Assistant Vice President at Rensselaer Polytechnic Institute (RPI), brings a tremendous range of experience to Mines.

Financial Report. Vice President Moore presented the *Executive Summary of State Appropriated Funds* and an update on Fall 2005 tuition revenue. He reported that beginning in FY2006, the School is receiving the College Opportunity Fund (COF) stipends on behalf of resident undergraduate students attending the School. In addition, the School has negotiated a Fee-For-Service contract with the State for graduate education and specialized educational services for engineering education.

Presidential Search. Trustee Nyikos introduced a draft job description for the presidential search. This document represents an updating and distillation of documents developed after extensive input from the broad campus community for the 1998 and 2001 presidential searches. Trustee DeFillippo made a motion, seconded by Trustee Wagner, that the job description be approved as submitted, with the understanding that it is subject to future modification if needed. Motion carried.

Trustee Nyikos introduced a draft timeline for the presidential search and indicated that he felt it reflected a good balance between a realistic timeframe and the needs of the campus. Trustee Hutson made a motion, seconded by Trustee DeFillippo, that the timeline be approved as submitted, with the understanding that it is subject to future modification if needed. Motion carried.

Trustee Nyikos introduced a draft advertisement for the presidential search. The advertisement is an updated version of the advertisement used in the 2001 presidential search, which was developed after extensive work by that search committee and its consultant. Trustee Nyikos indicated that the Board would welcome input by the campus community in terms of where the advertisement should be placed. Trustee Wagner made a motion, seconded by Trustee DeFillippo, that the advertisement be approved as submitted, with the understanding that it is subject to future modification if needed. Motion carried.

Commencement Awards. President Treffy provided a status report on the honorees for the December 2005 commencement. Dr. Ray Orbach will be the commencement speaker, and Mr. Meng Ersheng will attend in order to receive his Honorary Degree. Mr. Bryan Cooney has accepted the Board's invitation to receive a Mines Medal. Ms. Louise Wildeman, who was also invited to receive a Mines Medal, will be unable to attend the December commencement ceremony due to a prior commitment. President Treffy indicated that he and Ms. Wildeman would like the Board to consider deferring her award to the May 2006 ceremony. Trustee Hutson made a motion, seconded by Trustee DeFillippo, to approve the award of a Mines Medal to Ms. Wildeman at the May 2006 commencement. Motion carried.

President Treffy reported that he has not yet heard from Colonel Collins as to whether she will be able to accept the Board's invitation to receive an honorary degree in December.

In regards to the May 2006 ceremony, President Treffy indicated that he has sent a letter to Secretary of State Rice and asked for a response by November 15.

Approval of MIPER degree program. Executive Vice President Middleton shared a letter dated September 26, 2005 to the Trustees from CCHÉ Executive Director Rick O'Donnell approving the Master of International Political Economy of Resources (MIPER) degree program. He indicated that the approval was the happy end of a long and arduous process, and invited Associate Vice President Sacks and Division Director Pang to comment.

Dr. Sacks thanked the Trustees, President Trefny, and Executive Vice President Middleton for their support of this program. He also thanked Drs. Eul and Laura Pang for their efforts to help develop a degree program that fit the role and mission of the School. Dr. Pang indicated that she was overjoyed at the achievement of this milestone for the Division of Liberal Arts and International Studies, and thanked the Trustees and the administration for their steadfast support of this degree program. President Trefny reflected that of the thirteen academic departments/divisions at the School, the Division of Liberal Arts and International Studies was the only one that did not have a degree program. The approval of the MIPER degree is an historic moment for the Division and the School. Trustee Wagner offered his congratulations, and indicated that this is a step in broadening the School's interdisciplinary programming. Executive Vice President Middleton indicated that he was privileged to bring the following resolution to the Board for its consideration:

*BE IT RESOLVED that the Board of Trustees authorizes the Colorado School of Mines to award the degree of Master of International Political Economy of Resources.*

Trustee Craig made a motion, seconded by Trustee Hutson, that the resolution be approved. Motion carried, with Trustee Craig recusing herself from the vote.

Emeritus Recommendations. Executive Vice President Middleton introduced two candidates being recommended by himself and President Trefny for emeritus status, and submitted the following resolution for consideration:

*BE IT RESOLVED that the Board of Trustees of the Colorado School of Mines approves Dr. Annette Bunge, Professor of Chemical Engineering and Dr. Alexander Kaufman, Professor of Geophysics, to receive Professor Emeritus status effective on their retirement dates.*

In response to a question, Executive Vice President Middleton explained that the emeritus status holds symbolic importance for the faculty. Emeritus status also conveys access to some campus resources, such as the library and variable access to other resources such as office space, depending on availability. Trustee DeFilippo made a motion, seconded by Trustee Hutson, that the resolution be approved. Motion carried.

Finance and Operations Report. Vice President Moore reported that many people on campus are working very hard on the implementation of the College Opportunity Fund (COF) and Banner projects. In a discussion about the School's tuition plan, Student Trustee Cornell indicated that students who are taking more than 18 credits are not happy that they have to pay more and remarked that these are typically students who have double majors or double minors. Vice President Moore presented an analysis he and his staff conducted using a model developed by the international professional services firm, KPMG. Trustee Hutson remarked that the Board's Budget and Finance Committee had previewed the analysis and remarked that the situation currently being faced by higher education institutions in the New Orleans area highlights the need to be well-prepared to deal with emergency situations. The Trustees discussed the need to have reports that show a complete picture of the School's financial health, and indicated they would like financial reports which show all sources of income and all costs/expenditures. Trustee Wagner made a motion, seconded by Trustee DeFilippo,



directing the President to direct Finance and Operations to develop an all-cost budget by June 30, 2006 that encompasses all revenues and expenditures in as detailed way as possible within the capabilities of the Banner system. Motion carried.

CSM Foundation Report. Managing Director Linda Landrum presented the June 30, 2005 *Statement of Financial Position for the Colorado School of Mines Foundation, Inc.*, which shows a 9.6% change from the prior year end report. Trustee Wagner remarked that the Foundation is getting back to full health and complimented the Foundation staff and Board. Trustee Tschatschula remarked that the Foundation represents a tremendous resource for the School.

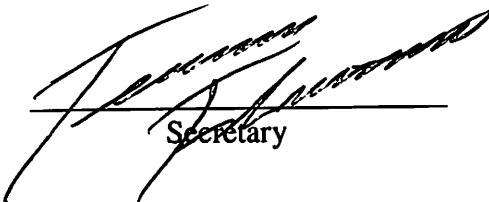
Advisory Board. President Trefny reported that he has sent a letter to the Governor's Office of Boards and Commissions regarding the reappointments of Advisory Board members Mr. Nathan Avery, Mr. Robert McKee, and Admiral Richard Truly. Trustee Craig indicated that she will contact the Trustees to gather their input on other individuals being considered for the Advisory Board.

CERI Status Report. Dr. Dag Nummedal, Director of the Colorado Energy Research Institute (CERI) provided an update on the work of the Institute. Following the presentation, Trustee Tschatschula congratulated Dr. Nummedal on putting together the funding for a self-sustaining operation and indicated this could be a model for the other focus areas.

Regular Reports. There were no questions on the regular written reports.

Trustee Hutson made a motion, seconded by Trustee DeFilippo, to go into Executive Session to discuss the Presidential Search as authorized by §24-6-402 (3)(b), C.R.S. (2004) Motion carried.

Meeting adjourned at 11:50 a.m.

  
Secretary

*Certification by Attorney*

TO: Terrance Tschatschula, Secretary  
Board of Trustees, Colorado School of Mines

FROM: Anne Stark Walker  
General Counsel, Colorado School of Mines

DATE: October 5, 2005

RE: Colorado School of Mines Board of Trustees Regular Meeting on  
September 30, 2005 – Executive Session

---

This statement is made in compliance with § 24-6-402(2)(d.5)(I)(B), C.R.S., for inclusion in the minutes of the above-referenced meeting. At the above meeting, the Board voted to hold an executive session for the publicly announced purpose of conferring with its attorney, Anne Stark Walker, concerning the presidential search. In my opinion, the entire unrecorded discussion in that executive session constituted a privileged attorney-client communication.



General Counsel, Colorado School of Mines

**Certification of Executive Session**

TO: Terrance Tschatschula, Secretary  
Board of Trustees, Colorado School of Mines

FROM: Michael S. Nyikos, President  
Colorado School of Mines Board of Trustees

DATE: October 3, 2005

RE: Colorado School of Mines Board of Trustees Regular Meeting on  
September 30, 2005 – Executive Session

---

This statement is made in compliance with Colorado Revised Statutes §§ 24-6-402(2)(d.5)(I)(A) and 24-6-402(2)(d.5)(I)(B), for inclusion in the minutes of the above-referenced meeting. At the above meeting, the Board voted to hold an executive session for the publicly announced purpose of discussing the presidential search. The executive session was convened pursuant to § 24-6-402(3)(b)(I), C.R.S. I was the chair of the executive session and hereby attest that the entire executive session was confined to the publicly announced topic. I have reviewed the minutes taken during the executive session and attest that the minutes substantially reflect the substance of the discussions during the executive session. A portion of this executive session was not recorded and is not reflected in the minutes because it constituted a confidential and privileged communication with the Board's counsel.



---

President of the Board of Trustees,  
Colorado School of Mines

# **RECORD OF PROCEEDINGS**

---

---

Golden, Colorado  
October 28, 2005

The Board of Trustees met in regular session on October 28, 2005 in the Coors Board Room.

Present: Trustees Coors, Craig, DeFilippo, Hutson, Nyikos, Tschatschula, Wagner, and Student Trustee Cornell.

Also in attendance: President Trefny, Executive Vice President Middleton, Vice Presidents Chevront and Han; Associate Vice Presidents Montez and Sacks; and other staff members and visitors.

Trustee Nyikos presided.

Approval of Minutes. Trustee Hutson made a motion, seconded by Trustee Tschatschula, that the minutes of the September 30, 2005 regular meeting be approved as submitted. Motion carried.

President of the Board's Report. Trustee Nyikos reported that he and Trustee Coors has a very productive meeting with the administrative faculty regarding the presidential search. He also remarked that he had heard many favorable reports regarding the Mines Century Society dinner. Trustee Nyikos invited the Trustees to the Tony Setter memorial picnic in Grand Junction prior to the start of the Mesa State v. Mines game on October 29.

Board Committee Reports. Trustee Hutson reported that the Budget and Finance committee had a conference call with President Trefny, Controller Volpi and Associate Vice President Montez to discuss the preliminary results of the new auditor. Staff will continue to review the results and a more complete report will be made to the Trustees at a later date.

President's Report. President Trefny reported that he and Mrs. Trefny hosted a reception for the Golden community at their home on September 30.

President Trefny reported that he attended a small dinner party for the Chinese Ambassador to the United States on October 10.

President Trefny reported on a very positive meeting with Duke Energy Field Services on October 12.

President Trefny announced that Mr. Timothy Marquez has pledged \$10,000,000 to the Transforming Resources campaign as a challenge donation to construct a new building for Petroleum Engineering.

President Trefny reported that he attended the 20<sup>th</sup> anniversary celebration for the Reservoir Characterization Project on October 13.

President Trefny reported on the various activities associated with Homecoming, including the Mines Century Society dinner on October 14. A formal announcement that the Transforming Resources campaign has reached the \$125,000,000 mark was made; the campaign will continue through June 30, 2006 in order to maximize the total amount contributed to the campaign. President Trefny remarked that the Homecoming Parade was the best ever, and that the band looked very sharp in new shirts donated by Mr. Allan Provost.

President Trefny reported that he and Mrs. Trefny hosted a dinner at their home on October 18 for student leaders.

President Trefny reported that he spoke to over 200 business leaders on the role of higher education in economic development at an event sponsored by the Denver Metro Chamber of Commerce on October 27. Trustee Coors remarked on the positive work being done in Golden regarding fuel cells, and that Mines was a big part of that effort.

**Financial Report.** Associate Vice President Montez presented the *Executive Summary of State Appropriated Funds* through September 30, 2005. He also presented the School's FY07 preliminary tuition proposal to CCHE. This preliminary tuition request included two components: 1) mandated costs and 2) a decision item for the third year of the School's five-year tuition plan to increase the full-time tuition rate level for resident undergraduate students to 15 credit hours. The third year of this plan would move the full-time tuition rate level from 12 credit hours to 13 credit hours. Because the term "full-time status" is defined differently in various contexts, the Trustees asked if there was better terminology that could be used to avoid confusion. Trustee DeFilippo remarked that he would like to see some of the cost burden shifted from those taking more than 19 credits to individuals taking less than 6 credits. Trustee Tschatschula remarked that it is also important that tuition rates be set so they do not discourage non-traditional students. Student Trustee Cornell indicated that the students taking more than 19 credits are not happy about having to pay more, particularly for internships that do not use too much faculty time or other school resources. Associate Vice President Montez reported that the School's preliminary submission to CCHE indicated that the Board has not yet reviewed or approved the FY07 tuition proposal. The Board will submit its final proposal for FY07 tuition rates by February 15, 2006 in accordance with the School's performance agreement. Associate Vice President Montez also reported that Trustee DeFilippo's idea of putting controlled maintenance and capital construction in the fee for service agreements was met with enthusiasm by the Chief Financial Officers at a recent meeting. Associate Vice President Montez also provided a brief update on the Banner project. The project is on-track through the hard work of many staff members. The project has been impacted by the loss of several key staff members; however, progress is being made on filling the vacant positions.

**Presidential Search.** The Trustees reviewed and discussed two draft documents, "Requirements for Applicants" and "Presidential Candidate Selection Procedures". Feedback from the Faculty Senate on the preferred requirements for applicants was distributed. The Trustees decided to continue gathering input on the requirements for applicants and defer adoption of these documents to a special meeting to be called in mid-November.

Election of Treasurer. Trustee DeFilippo made a motion, seconded by Trustee Hutson, that Interim Vice President for Finance and Operations Hille Dais be elected to serve as the Treasurer of the Board, contingent upon her acceptance of the position. Motion carried.

Advisory Board. President Trefny remarked that there are seven continuing members of the Advisory Board, leaving up to eight vacancies. Trustee Wagner made a motion, seconded by Trustee DeFilippo, that President Trefny be authorized to approach the following individuals regarding their willingness to serve: Norm Augustine; Sam Butler, Richard Everist; John Holdren; Tim Marquez; Wayne Murdy; Don Paul; Chuck Shultz; Charlie McNeil. Motion carried.

Commencement Awards. President Trefny reported that he issued an invitation to Mr. Thomas A. Petrie to receive an honorary degree at the December 2005 commencement, since no response has been received from Colonel Eileen Collins.

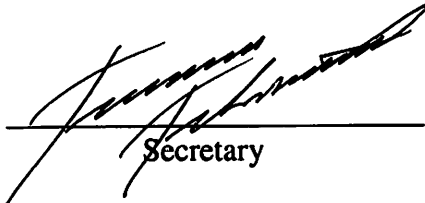
Graduate School Admissions Report. Interim Dean of Graduate Studies Tom Boyd presented a report on *Graduate Education, Recruiting and Enrollment*. The report featured information on enrollment trends, progress toward strategic plan goals, graduate recruiting, and graduate admissions. He also provided background information on the impact of research support and made a series of recommendations regarding the use of various budgetary controls to support established priorities. Trustee Wagner thanked Dean Boyd for a very informative program that provided a clear explanation of the issues.

Registrar's Report. Registrar Lara Medley presented the Registrar's Report for Fall 2005. The Trustees inquired about the decline in the percentage of women students. Ms. Medley reported that it is a national trend. At Mines, women applied and were accepted in normal numbers, but fewer enrolled than anticipated. Trustee Hutson suggested surveying the women who were accepted but chose not to enroll to see why they did not come, and whether there is anything that can be done to encourage their enrollment in higher numbers. Ms. Medley also presented a report on the utilization of campus classrooms.

Regular Reports. There were no questions on the regular written reports.

Trustee Hutson made a motion, seconded by Trustee DeFilippo, to go into Executive Session to discuss the Presidential Search as authorized by §24-6-402 (3)(b), C.R.S. (2004) Motion carried.

Meeting adjourned at 12:00 p.m.

  
Secretary

**Certification of Executive Session**

**TO:** Terrance Tschatschula, Secretary  
Board of Trustees, Colorado School of Mines

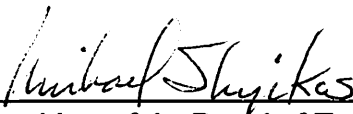
**FROM:** Michael S. Nyikos, President  
Colorado School of Mines Board of Trustees

**DATE:** November 23, 2005

**RE:** Colorado School of Mines Board of Trustees Regular Meeting on  
October 28, 2005 – Executive Session

---

This statement is made in compliance with Colorado Revised Statutes §§ 24-6-402(2)(d.5)(I)(A) and 24-6-402(2)(d.5)(I)(B), for inclusion in the minutes of the above-referenced meeting. At the above meeting, the Board voted to hold an executive session for the publicly announced purpose of discussing the presidential search. The executive session was convened pursuant to § 24-6-402(3)(b)(I), C.R.S. I was the chair of the executive session and hereby attest that the entire executive session was confined to the publicly announced topic. I have reviewed the minutes taken during the executive session and attest that the minutes substantially reflect the substance of the discussions during the executive session. A portion of this executive session was not recorded and is not reflected in the minutes because it constituted a confidential and privileged communication with the Board's counsel.

  
\_\_\_\_\_  
President of the Board of Trustees,  
Colorado School of Mines

**Certification by Attorney**

**TO:** Terrance Tschatschula, Secretary  
Board of Trustees, Colorado School of Mines

**FROM:** Anne Stark Walker  
General Counsel, Colorado School of Mines

**DATE:** November 23, 2005

**RE:** Colorado School of Mines Board of Trustees Regular Meeting on  
October 28, 2005 – Executive Session

---

This statement is made in compliance with § 24-6-402(2)(d.5)(I)(B), C.R.S., for inclusion in the minutes of the above-referenced meeting. At the above meeting, the Board voted to hold an executive session for the publicly announced purpose of conferring with its attorney, Anne Stark Walker, concerning the presidential search. In my opinion, the entire unrecorded discussion in that executive session constituted a privileged attorney-client communication.

  
General Counsel, Colorado School of Mines



## **RECORD OF PROCEEDINGS**

---

---

Golden, Colorado  
November 18, 2005

The Board of Trustees met in special session on November 18, 2005 in the Coors Board Room.

Present: Trustees Coors (via telephone), Craig (via telephone), DeFilippo, Hutson (via telephone), Nyikos (via telephone), Tschatschula, Wagner (via telephone), and Student Trustee Cornell.

Also in attendance: President Trefny, Executive Vice President Middleton, Associate Vice President Sacks, Dean Boyd, and other staff members and visitors.

Trustee Nyikos presided.

Presidential Search. The Trustees reviewed a draft document, *Requirements for Applicants*, which included input from various campus constituencies on the desired qualifications for presidential applicants. Student Trustee Cornell distributed a Resolution from the Associated Students of Colorado School of Mines (ASCSM) with their input. She asked that a commitment to diversity be included in the document. Trustee Tschatschula asked that a statement regarding the candidate's ability to implement and enhance relationships with the alumni be added. The Trustees discussed whether candidates must have a Ph.D. and decided that the language should read: "Possession of an earned Ph.D. or exceptional experience, such as leadership of a major corporation or high-level government experience, is required. All or part of a candidate's education and academic experience must have been obtained at an institution of recognized stature." Trustee DeFilippo made a motion, seconded by Trustee Hutson, that the *Requirements for Applicants* document be approved as amended. Motion carried.

The Trustees reviewed the draft document, *Selection Procedures*, which summarizes the selection process. Trustee DeFilippo made a motion, seconded by Trustee Coors, that this document be approved, subject to future amendments. Motion carried.

The Trustees remarked that any modifications to these documents will be done in an open meeting. The Trustees asked Ms. Chapman to re-circulate these documents to the Trustees for their review prior to posting them on the Presidential Search website.

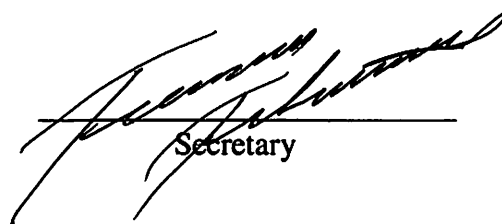
Budget Update. President Trefny provided an update on the budget process. He indicated that there is approximately \$70M in unfunded enrollments across the State, with Mines' share of this figure at approximately \$4M. However, Colorado Commission on Higher Education Executive Director O'Donnell has indicated he thinks only \$50M should be pursued at this time. The Chief Financial Officers were charged with deciding on a sensible allocation agreement and came to an agreement which would have given Mines, in the current year, \$3M of its \$4M due. CCHE Director O'Donnell proposed a different allocation method

which would have a disproportionately negative effect on Mines. Under this alternate allocation method, Mines would receive only \$1.5M. The Trustees expressed their serious concern, particularly in light of the School's exemplary institution status, and indicated that President Trefny should continue his efforts to obtain equitable treatment for the School in this process.

President Trefny also presented an update on the controlled maintenance funding. Funding for Phase II of the CTLM project is at the top of the list for capital funds.

Trustee Tschatschula made a motion, seconded by Trustee DeFilippo, that the meeting be adjourned. Motion carried.

Meeting adjourned at 9:35 a.m.



Secretary

# **RECORD OF PROCEEDINGS**

---

---

Golden, Colorado  
December 15, 2005

The Board of Trustees met in regular session on December 15, 2005 in the Coors Board Room.

Present: Trustees Coors, Craig, DeFilippo, Hutson, Nyikos, Tschatschula, and Wagner. Absent: Student Trustee Cornell.

Also in attendance: President Trefny, Executive Vice President Middleton, Vice Presidents Chevront, Dais and Han; Associate Vice Presidents Montez, Sacks, and Volpi; and other staff members and visitors.

Trustee Nyikos presided.

Approval of Minutes. Trustee DeFilippo made a motion, seconded by Trustee Craig, that the minutes of the October 28, 2005 regular meeting and November 18, 2005 special meeting be approved as submitted. Motion carried.

President of the Board's Report. Trustee Nyikos reported that he had received a letter from Colorado Commission on Higher Education Executive Director Rick O'Donnell raising a question regarding the School's performance agreement. He reported that General Counsel Anne Walker and others will prepare the information needed to respond. Trustee Nyikos indicated he will circulate the draft response to the Trustees prior to sending it. Trustee Nyikos also reported that he and Trustee Coors had a productive meeting with the Association of Classified Employees regarding the presidential search.

Trustee Nyikos welcomed Colorado Commission on Higher Education staff member, Mr. Andy Carlson.

Board Committee Reports. Trustee Hutson reported that the Budget and Finance committee met on December 5 to review the budget and the tuition recommendations. They also reviewed the proposed internal audit charter and discussed the status of the audit. An update meeting with the auditor was held on December 14. The Trustees commended Ms. Kirsten Volpi for her hard work on the audit.

Trustee Craig reported that the Presidential Compensation and Evaluation Committee has been collecting data, which they plan to tabulate for the review of the full Board.

Trustee Tschatschula remarked on the success of the Alumni Association's holiday dinner and thanked Ms. Anita Pariseau for her efforts.

**President's Report.** President Trefny reported that the campus community has been very busy since his last report. He particularly cited the individuals involved in the Banner project for their hard work.

President Trefny reported on his trip to Houston on November 6 – 10 and the positive meetings held there with alumni, corporations, and other friends of the School.

President Trefny reported that the Chemistry Department hosted an informal meeting of its Visiting Committee and that he met with them on November 11.

President Trefny reported that he met with the new Chancellor of the University of Missouri at Rolla on November 19.

President Trefny reported on a variety of positive interactions with the City of Golden. President Trefny hosted a breakfast meeting of the Golden Chamber of Commerce at the Residence on December 2. He also reported on two dinners with Golden Mayor Chuck Baroch and his wife. President and Mrs. Trefny were honored at the Golden Civic Foundation's annual dinner event on November 12. They also served as Grand Marshalls for one of the Olde Golden Christmas parades.

The annual meeting of the national Petroleum Technology Transfer Corporation was held on the Mines campus. President Trefny addressed the group on December 5.

President Trefny spoke at the annual metropolitan Denver alumni holiday gathering on December 6.

President Trefny reported on his testimony at the Joint Budget Committee on December 12. Trustee Tschatschula attended the hearing with President Trefny and remarked on the positive reputation the School enjoys at the legislature. President Trefny thanked Trustee Tschatschula for participating in the JBC hearing.

President Trefny reported that he met with the Capital Development Committee on December 13 regarding a supplemental for the CTLM addition. The emergency supplemental received unanimous approval from the Committee but will still need final approval by the Joint Budget Committee.

President Trefny reported that the Physics Visiting Committee was on campus on December 12 and 13 for a formal visit. He remarked that Dr. Grover Coors will serve as the new chair of the committee. The Committee indicated they were very impressed by the department's growth and by the emphasis on learning by doing. The committee's written report will be provided to the Board once it is received.

President Trefny shared several recent positive articles that had appeared in the press about the School, including one in *Seventeen* magazine.

President Trefny shared a note he received from Dr. Arden Bement, head of the National Science Foundation, where he said, "Mines has grown in stature as a premier academic institution."

President Trefny distributed pictures showing the removal of the bags from the CSMRI site. The bag removal is expected to be completed within a week.

**Financial Report.** Vice President Dais presented the *Executive Summary of State Appropriated Funds* through November 30, 2005. Vice President Dais also reported that CCHE is seeking a total of \$75M in unfunded enrollments. If supplemental funding is secured for Mines during the current budget year, these funds would replace the planned use of the reserve funds. For next fiscal year, CCHE is requesting an increase in the stipend from \$2400 to \$2580. They have also indicated they will seek a 2.5% tuition increase. Vice President Dais indicated that Mines has received significant support from Ms. Joan Johnson and her staff at CCHE.

**Approval of Graduation Lists.** Executive Vice President Middleton presented the proposed graduation lists for the December 16, 2005 commencement ceremony, as recommended by the Faculty Senate and the Graduate School. Trustee Coors made a motion, seconded by Trustee DeFilippo, that the graduation lists be approved as submitted. Motion carried, with Trustee Craig recusing herself from the vote. The Trustees offered their congratulations to all the graduates. They also expressed their congratulations to Trustee Coors upon the occasion of his son Michael's graduation and to Trustee Craig upon the occasion of the conferral of her Ph.D.

**Internal Audit Charter.** Vice President Dais remarked that several wording changes had been made to the Internal Audit Charter since it was previously reviewed by the Board. The Board's Budget and Finance Committee reviewed the document at its December 5 meeting. Trustee Tschatschula suggested that under the paragraph entitled, "Role of the Department of Internal Audit" that the second sentence be changed to read as follows: "The internal auditor is appointed by the Board of Trustees upon the recommendation of the Treasurer and reports administratively to the Treasurer and functionally to both the Treasurer and the Budget and Finance Committee of the Board of Trustees." A question was raised regarding how the Board will receive copies of the Internal Auditor's reports. It was clarified that the Board will receive copies through its Budget and Finance Committee. Trustee DeFilippo asked if the Internal Audit department should follow a policy similar to the State Auditor's policy in regard to leaks. Vice President Dais will investigate this issue and report back to the board. Trustee Wagner made a motion, seconded by Trustee Hutson, that the Internal Audit Charter be approved as amended. Motion carried.

**Advisory Board Nominations.** President Trefny reported that the Board's request to the Governor to reappoint Mr. Avery, Mr. McKee, and Admiral Truly was sent to his office of Boards and Commissions on September 9. In regard to the Board's request that invitations be issued to nine additional individuals, President Trefny reported that he has received positive responses from Mr. Sam Butler, Mr. Richard Everist, Mr. Charlie McNeil, and Mr. Chuck Schultz. No response has been received yet from Mr. Wayne Murdy or Dr. Don Paul. Dr. Norm Augustine, Dr. John Holdren, and Mr. Tim Marquez have indicated they will not be able to serve. The Board asked President Trefny to continue moving forward with this process.

Commencement Awards. President Trefny reported that the Awards Committee met this week and recommends two individuals be considered as the May 2006 Commencement speaker, Mr. Jeffrey Immelt (Chairman of the Board and CEO of GE) and Mr. Warren Buffett (Chairman and CEO of Berkshire Hathaway). The Trustees concurred with these recommendations and suggested approaching Mr. Buffett first, followed by Mr. Immelt.

Sabbatical Reports. Executive Vice President Middleton presented the 2004-05 sabbatical reports. Trustee Wagner indicated that the Board has had a tradition of inviting one or more faculty members to make a verbal presentation regarding his or her sabbatical. Trustee Tschatschula indicated he would be interested in hearing a report from Dr. Mark Eberhart at a future Board meeting.

FY07 Tuition Models. Vice President Dais reported that under the terms of the School's performance agreement with the State, the Board is to submit its final proposal for FY07 tuition rates by February 15, 2006. Vice President Dais presented several different tuition scenarios for the Board's review and discussion. The FY07 tuition rates will be an action item for the January board meeting.

Faculty Senate Report. Faculty Senate President Bruce Honeyman presented three items of concern to the Board. First, Dr. Honeyman expressed frustration with the Banner information system's implementation. Vice President Dais remarked that Banner is a major campus-wide project. While some difficulties have been experienced, no major outages have occurred and that the project is pretty much on schedule. The Trustees indicated that these types of major system conversions typically take one to two years to achieve the desired level of functionality.

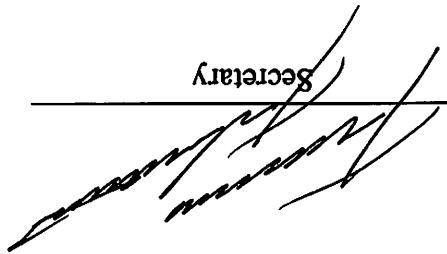
Second, Dr. Honeyman expressed concern about the high cost of doing research at Mines. This is an ongoing item of concern. Executive Vice President Middleton indicated that there is a plan in place that has already started addressing this issue and that the new Vice President for Research and Technology Transfer is charged with continuing to make progress. The Trustees indicated their willingness to assist the School in pursuing larger "mega-grants." Trustee Wagner indicated that the Board is well-aware of this issue. The Trustees indicated that just because a problem can not be solved immediately does not mean the Board does not care about the issue.

Third, Dr. Honeyman expressed concern about the increase in undergraduate enrollment. He indicated that the faculty believe there has not been adequate support to deal with the consequences of enrollment growth. As examples, he cited the inadequacy of sufficient rooms for final exams and the overburdened e-mail system. He indicated the faculty would like to see an analysis of the stress points caused by enrollment growth. Trustee Hutson remarked that the Board of Trustees sets policy and that most of the issues raised by the Senate were management issues. The Trustees indicated that these types of concerns should be brought to the administration, through the appropriate chain of command. Dr. Honeyman indicated that the Senate has a good relationship with the administration but felt it was important for the Board to be aware of the stress points being experienced by the faculty. Trustee Hutson suggested that the faculty can be most helpful by suggesting viable solutions, in addition to identifying the problems.

Regular Reports. There were no questions on the regular written reports.

Trustee DeFilippo made a motion, seconded by Trustee Wagner, to go into Executive Session to discuss the Presidential Search as authorized by §24-6-402 (3)(b) (1), C.R.S. (2004) Motion carried.

Meeting adjourned at 12:00 p.m.

  
Secretary

*Certification of Executive Session*

TO: Terrance Tschatschula, Secretary  
Board of Trustees, Colorado School of Mines


FROM: Michael S. Nyikos, President  
Colorado School of Mines Board of Trustees

DATE: January 18, 2006

RE: Colorado School of Mines Board of Trustees Regular Meeting on  
December 15, 2005 – Executive Session

---

This statement is made in compliance with Colorado Revised Statutes §§ 24-6-402(2)(d.5)(I)(A) and 24-6-402(2)(d.5)(I)(B), for inclusion in the minutes of the above-referenced meeting. At the above meeting, the Board voted to hold an executive session for the publicly announced purpose of discussing the presidential search. The executive session was convened pursuant to § 24-6-402(3)(b)(I), C.R.S. I was the chair of the executive session and hereby attest that the entire executive session was confined to the publicly announced topic. I have reviewed the minutes taken during the executive session and attest that the minutes substantially reflect the substance of the discussions during the executive session. A portion of this executive session was not recorded and is not reflected in the minutes because it constituted a confidential and privileged communication with the Board's counsel.

  
\_\_\_\_\_  
President of the Board of Trustees,  
Colorado School of Mines



*Certification by Attorney*

TO: Terrance Tschatschula, Secretary  
Board of Trustees, Colorado School of Mines

FROM: Anne Stark Walker  
General Counsel, Colorado School of Mines

DATE: January 25, 2006

RE: Colorado School of Mines Board of Trustees Regular Meeting on  
December 15, 2005 – Executive Session

---

This statement is made in compliance with § 24-6-402(2)(d.5)(I)(B), C.R.S., for inclusion in the minutes of the above-referenced meeting. At the above meeting, the Board voted to hold an executive session to discuss the presidential search in accordance with CRS 24-6-402 (3) (b) (I) and to receive legal advice from its counsel on specific legal questions in accordance with CRS 24-6-402 (3) (a) (II). In my opinion, that portion of the executive session for which minutes were not recorded constituted a privileged attorney-client communication.

  
General Counsel, Colorado School of Mines